

Prospectus dated 2 March 2018



## Legrand

(a *société anonyme* incorporated in France)

€400,000,000

**1.00 per cent. Bonds due 6 March 2026**

**Issue Price: 99.375 per cent.**

This prospectus constitutes a prospectus (the “**Prospectus**”) for the purposes of Article 5.3 of Directive 2003/71/EC, as amended (the “**Prospectus Directive**”) and the relevant implementing measures in France, in respect of, and for the purposes of giving information with regard to, Legrand and its consolidated subsidiaries and its minority shareholdings taken as a whole (the “**Group**”) and the Bonds which, according to the particular nature of the Issuer, the Group and the Bonds, is necessary to enable investors to make an informed assessment of the assets and liabilities, financial position, profit and losses and prospects of the Issuer and the Group.

The €400,000,000 1.00 per cent. Bonds due 6 March 2026 (the “**Bonds**”) of Legrand (the “**Issuer**”) will mature on 6 March 2026 (the “**Maturity Date**”).

Interest on the Bonds will accrue at the rate of 1.00 per cent. *per annum* from 6 March 2018 (the “**Issue Date**”) and will be payable in Euro annually in arrear on 6 March in each year, commencing on 6 March 2019. Payments of principal and interest on the Bonds will be made without deduction for or on account of taxes of the Republic of France (See “Terms and Conditions of the Bonds – Taxation”).

Unless previously purchased and cancelled, the Bonds may not be redeemed prior to 6 March 2026. The Bonds may, and in certain circumstances shall, be redeemed, in whole but not in part, at their principal amount together with accrued interest in the event that certain French taxes are imposed (See “Terms and Conditions of the Bonds – Redemption and Purchase”). The Issuer may, at its option, redeem all (but not some only) of the outstanding Bonds (i) from (and including) 6 December 2025 (but excluding) the Maturity Date, on any such date, at their principal amount together with accrued interest, as described under “Terms and Conditions of the Bonds – Redemption and Purchase – Redemption at the option of the Issuer – Pre-Maturity Call Option”, (ii) at any time prior to the Maturity Date and in accordance with the provisions set out in “Terms and Conditions of the Bonds – Redemption and Purchase – Redemption at the option of the Issuer – Make-whole Redemption by the Issuer” and (iii) at any time prior to their Maturity Date, if 80 per cent. of the Bonds have been redeemed or purchased and cancelled, in accordance with the provisions set out in “Terms and Conditions of the Bonds – Redemption and Purchase – Redemption at the option of the Issuer – Clean-Up Call Option”.

If a Put Event occurs, each Bondholder will have the option to require the Issuer to redeem or repurchase all or part of the Bonds held by such Bondholder on the Optional Redemption Date at their principal amount together with interest accrued up to but excluding such date of redemption or repurchase all as defined and more fully described in “Terms and Conditions of the Bonds – Redemption and Purchase – Redemption at the option of Bondholders following a Change of Control”.

The Bonds will, upon issue on 6 March 2018, be inscribed (*inscription en compte*) in the books of Euroclear France which shall credit the accounts of the Account Holders (as defined in “Terms and Conditions of the Bonds – Form, Denomination and Title”) including Euroclear Bank S.A./N.V. (“**Euroclear**”) and the depositary bank for Clearstream Banking, S.A. (“**Clearstream**”).

The Bonds will be in dematerialised bearer form in the denomination of €100,000. The Bonds will at all times be represented in book-entry form (*dématérialisé*) in the books of the Account Holders in compliance with Articles L.211-3 and R.211-1 of the French *Code monétaire et financier*. No physical document of title (including *certificats représentatifs* pursuant to Article R.211-7 of the French *Code monétaire et financier*) will be issued in respect of the Bonds.

Application has been made to the *Autorité des marchés financiers* in France (the “**AMF**”) in its capacity as competent authority pursuant to Article 212-2 of its *Règlement Général*, which implements the Prospectus Directive for the approval of this Prospectus for the purposes of Prospectus Directive. Application has also been made to the regulated market of Euronext in Paris (“**Euronext Paris**”) for the Bonds to be admitted to trading on Euronext Paris. Euronext Paris is a regulated market for the purposes of Directive 2014/65/EC of the European Parliament and of the Council on markets in financial instruments, as amended.

The Issuer is rated A- (negative outlook) by S&P Global Ratings (“**S&P**”) and the Bonds are expected to be assigned a rating of A- by S&P.

The credit rating included or referred to in this Prospectus have been issued by S&P, which is established in the European Union and registered under Regulation (EC) No. 1060/2009 on credit ratings agencies (the “**CRA Regulation**”), as amended, and included in the list of credit rating agencies registered in accordance with the CRA Regulation published on the European Securities and Markets Authority’s website ([www.esma.europa.eu/supervision/credit-rating-agencies/risk](http://www.esma.europa.eu/supervision/credit-rating-agencies/risk)) as of the date of this Prospectus. A security rating is not a recommendation to buy, sell or hold securities and may be subject to revision, suspension or withdrawal at any time by the assigning rating agency.

So long as any of the Bonds are outstanding, copies of this Prospectus and the 2016 Registration Document incorporated by reference therein are available on the website of the Issuer ([www.legrand.com](http://www.legrand.com)) and on the website of the AMF ([www.amf-france.org](http://www.amf-france.org)).

**Prospective investors should have regard to the factors described in the section headed “Risk Factors” in this Prospectus before purchasing any Bond.**

### Joint Lead Managers and Bookrunners

BNP Paribas	CM-CIC Market Solutions
Crédit Agricole CIB	HSBC
J.P. Morgan	Natixis
Société Générale Corporate and Investment Banking	

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## RISK FACTORS

*The following are certain risk factors of the offering of the Bonds of which prospective investors should be aware. The Issuer believes that the following factors may affect its ability to fulfil its obligations under the Bonds. All of these factors are contingencies which may or may not occur and the Issuer is not in a position to express a view on the likelihood of any such contingency occurring. Factors which the Issuer believes may be material for the purpose of assessing the market risks associated with Bonds are also described below. The Issuer believes that the factors described below represent the principal risks inherent in investing in the Bonds, but the inability of the Issuer to pay interest, principal or other amounts on or in connection with any Bonds may occur for other reasons and the Issuer does not represent that the statements below regarding the risks of holding any Bonds are exhaustive. Prior to making an investment decision, prospective investors should consider carefully all of the information set out in this Prospectus, including in particular the following risk factors detailed below. The prospective investors should make their own independent evaluations of all risk factors and should also read the detailed information set out elsewhere in this Prospectus (including any information incorporated by reference therein).*

*The terms defined in “Terms and Conditions of the Bonds” shall have the same meaning where used below.*

### **Risks Factors related to the Issuer and the Group**

Risk factors relating to the Issuer and the Group are set out in pages 37 to 50 of the 2016 Registration Document (as defined in section “Documents Incorporated by Reference”) incorporated by reference into this Prospectus and include the following:

- Strategic risk including economic environment, competitive environment, disruptive technology and digital transformation, acquisitions and intellectual property;
- Operational risk including suppliers, raw materials cost, talent and skills, business continuity and security and continuity of IT systems;
- Reputational and compliance risk including product quality and safety, compliance with local or international regulations and standards, environmental protection and internal control vulnerability and/or non-compliance risks; and
- Financial risks including counterparty risk, liquidity risk, market risks, customer credit risk and litigation risk.

The statutory auditors of the Issuer have identified two risks relating to measurement of goodwill and trademarks with indefinite useful lives and identification and measurement of the fair value of the assets acquired and liabilities assumed with respect to the acquisition of Milestone in their report on the consolidated financial statements for the year ended 31 December 2017 included in the 2017 Consolidated Financial Information (as defined in section “Documents Incorporated by Reference”). The attention of prospective investors is drawn to such risks incorporated by reference into this Prospectus.

### **Risks Factors related to the Bonds**

#### ***The Bonds may not be a suitable investment for all investors***

Each potential investor in the Bonds must determine the suitability of that investment in light of its own circumstances. In particular, each potential investor should:

- (i) have sufficient knowledge and experience to make a meaningful evaluation of the Bonds, the merits and risks of investing in the Bonds and the information contained or incorporated by reference in this Prospectus or any applicable supplement;
- (ii) have access to, and knowledge of, appropriate analytical tools to evaluate, in the context of its particular financial situation, an investment in the Bonds and the impact the Bonds will have on its overall investment portfolio;
- (iii) have sufficient financial resources and liquidity to bear all of the risks of an investment in the Bonds, including where the currency for principal or interest payments is different from the potential investor's currency;
- (iv) understand thoroughly the terms of the Bonds and be familiar with the behaviour of any relevant indices and financial markets;
- (v) be able to evaluate (either alone or with the help of a financial adviser) possible scenarios for economic, interest rate and other factors that may affect its investment and its ability to bear the applicable risks; and
- (vi) consult their legal advisers in relation to possible legal, tax, accounting, regulatory and related aspects of any investment in the Bonds.

***Risks related to the market generally***

Set out below is a brief description of the principal market risks, including liquidity risk, exchange rate risk, interest rate risk and credit risk:

*The secondary market generally*

An investment in the Bonds should be considered primarily with a view to holding them until their maturity. The Bonds may have no established trading market when issued, and one may never develop. If a market does develop, it may not be liquid. Therefore, investors may not be able to sell their Bonds in the secondary market in which case the market or trading price and liquidity may be adversely affected or at prices that will provide them with a yield comparable to similar investments that have a developed secondary market.

*Exchange rate risks and exchange controls*

The Issuer will pay principal and interest on the Bonds in Euro. This presents certain risks relating to currency conversions if an investor's financial activities are denominated principally in a currency or currency unit (the "**Investor's Currency**") other than Euro. These include the risk that exchange rates may change significantly (including changes due to devaluation of Euro or revaluation of the Investor's Currency) and the risk that authorities with jurisdiction over the Investor's Currency may impose or modify exchange controls. An appreciation in the value of the Investor's Currency relative to the Euro would decrease (i) the Investor's Currency-equivalent yield on the Bonds, (ii) the Investor's Currency-equivalent value of the principal payable on the Bonds and (iii) the Investor's Currency-equivalent market value of the Bonds.

Government and monetary authorities may impose (as some have done in the past) exchange controls that could adversely affect an applicable exchange rate. As a result, investors may receive less interest or principal than expected, or no interest or principal.

*Interest rate risks*

The Bonds bear interest at a fixed rate. Investment in the Bonds involves the risk that subsequent changes in market interest rates may adversely affect the value of the Bonds.

### *Credit risk*

The value of the Bonds will also depend on the credit worthiness of the Issuer. If the credit worthiness of the Issuer deteriorates, the value of the Bonds may decrease and investors may lose all or part of their investment.

### ***Potential Conflicts of Interest***

Certain of the Managers (as defined in section "Subscription and Sale") and their affiliates have engaged, and may in the future engage, in investment banking and/or commercial banking transactions with, and may perform services for, the Issuer and its affiliates in the ordinary course of business. In addition, in the ordinary course of their business activities, the Managers and their affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (including bank loans) for their own account and for the accounts of their customers. Such investments and securities activities may involve securities and/or instruments of the Issuer or Issuer's affiliates. Certain of the Managers or their affiliates that have a lending relationship with the Issuer routinely hedge their credit exposure to the Issuer consistent with their customary risk management policies. Typically, such Managers and their affiliates would hedge such exposure by entering into transactions which consist of either the purchase of credit default swaps or the creation of short positions in securities, including potentially the Bonds to be issued hereunder. Any such short positions could adversely affect future trading prices of Bonds to be issued hereunder. The Managers and their affiliates may also make investment recommendations and/or publish or express independent research views in respect of such securities or financial instruments and may hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

### ***The Bonds may be redeemed prior to maturity***

The Issuer reserves the right to purchase Bonds in the open market or otherwise at any price in accordance with applicable regulations. Such transactions shall have no impact on the normal repayment schedule of outstanding Bonds, but they decrease the yield of the Bonds so purchased and then redeemed by the Issuer prior to their stated maturity and potentially reduce the liquidity of the Bonds.

In the event that the Issuer would be obliged to pay additional amounts payable in respect of any Bonds due to any withholding as provided in Condition 4(b), the Issuer may redeem all outstanding Bonds in accordance with such Terms and Conditions.

In addition, the Issuer has the option (i) from and including 6 December 2025 to but excluding the Maturity Date, to redeem all but not some only of the Bonds outstanding at par plus accrued interest, as provided in Condition 4(d)(i) and (ii) to redeem all but not some only of the then outstanding Bonds at any time prior to the Maturity Date, at the relevant make whole redemption amount, as provided in Condition 4(d)(ii).

During a period when the Issuer may elect to redeem Bonds, the Bonds may feature a market value not above the price at which they can be redeemed. If the market interest rates decrease, the risk to Bondholders that the Issuer will exercise its right of early redemption increases. As a consequence, the yields received upon such early redemption may be lower than expected, and the redeemed face amount of the Bonds may be lower than the purchase price paid for such Bonds by the Bondholder where the purchase price was above par. As a consequence, part of the capital invested by the Bondholder may be lost, so that the Bondholder in such case would not receive the total amount of the capital invested. However, the redeemed face amount of the Bonds may not be below par. In addition, investors that choose to reinvest monies they receive through an early redemption may be able to do so only in securities with a lower yield than such redeemed Bonds.

Furthermore, if 80 per cent. or more of the initial aggregate nominal amount of the Bonds have been redeemed or purchased and cancelled, the Issuer will have the option to redeem all of the outstanding Bonds at their principal amount plus accrued interest as provided in Condition 4(d)(iii). In particular, there is no obligation for the Issuer to inform the Bondholders if and when this percentage has been reached or is about to be reached, and the Issuer's right to redeem will exist notwithstanding that immediately prior to the serving of a notice in respect of the exercise of this option, the Bonds may have been trading significantly above par, thus potentially resulting in a loss of capital invested.

***Change of Control – Exercise of put option in respect of certain Bonds may affect the liquidity of the Bonds in respect of which such put option is not exercised***

Depending on the number of Bonds in respect of which the put option provided in Condition 4(c) is exercised, any trading market in respect of those Bonds in respect of which such put option is not exercised may become illiquid. In addition, investors may not be able to reinvest the moneys they receive upon such early redemption in securities with the same yield as the redeemed Bonds.

***The Bonds are not protected by restrictive covenants and do not prevent the Issuer from incurring additional indebtedness including indebtedness that would come prior to or rank equally with the Bonds***

The Terms and Conditions of the Bonds contain a negative pledge that prohibits the Issuer and its Principal Subsidiaries in certain circumstances from creating security over assets but only to the extent that such is used to secure other bonds or similar debt instruments which are listed or capable of being listed. See "Terms and Conditions of the Bonds – Status and Negative Pledge". The Terms and Conditions of the Bonds do not contain any other covenants restricting the operations of the Issuer.

Subject to this negative pledge, the Issuer and its Principal Subsidiaries may incur significant additional debt that could be considered before or rank equally with the Bonds. Accordingly, if the Issuer incurs significant additional debt ranking equally with the Bonds, it will increase the number of claims that would be entitled to share rateably with the Bondholders in any proceeds distributed in connection with an insolvency, bankruptcy or similar proceeding.

***Market value of the Bonds***

The market value of the Bonds will be affected by the creditworthiness of the Issuer and by a number of additional factors related to economic and market conditions, including, but not limited to, volatility of the market, interest rates, currency exchange rates and inflation rates and the time remaining to the maturity date.

The value of the Bonds depends on a number of interrelated factors, including economic, financial and political events in France, in Europe or elsewhere, including factors affecting capital markets generally and the stock exchanges on which the Bonds are traded. The price at which a holder of Bonds will be able to sell the Bonds prior to maturity may be at a discount, which could be substantial, from the issue price or the purchase price paid by such purchaser. There can be no assurance that events in France, in Europe or elsewhere will not cause market volatility or that such volatility will not adversely affect the price of the Bonds or that economic and market conditions will not have any other adverse effect.

***Modification and waivers***

The Terms and Conditions of the Bonds contain provisions for calling meetings of Bondholders or consulting them by way of written resolutions to consider matters affecting their interests generally. These provisions permit defined majorities to bind all Bondholders including Bondholders who did not express a vote at the relevant meeting or consultation and Bondholders who voted in a manner contrary to the majority.

### ***Credit Rating may not reflect all risks***

The Bonds are expected to be assigned a rating of A- by S&P. The rating assigned by the Rating Agency to the Bonds may not reflect the potential impact of all risks related to structure, market, additional factors discussed above, and other factors that may affect the value of the Bonds. A rating is not a recommendation to buy, sell or hold securities and may be revised or withdrawn by the Rating Agency at any time.

The Issuer is rated A- (negative outlook) by S&P. The credit ratings of the Issuer are an assessment of its ability to pay its obligations, including those arising from the Bonds. Consequently, actual or anticipated declines in the credit ratings of the Issuer may affect the market value of the Bonds.

### ***Change of law***

The Terms and Conditions of the Bonds are based on the laws of France in effect as at the date of this Prospectus. No assurance can be given as to the impact of any possible judicial decision or change to the laws of France or administrative practice after the date of this Prospectus. Furthermore, the Issuer operates in a heavily regulated environment and has to comply with extensive regulations in France and elsewhere. No assurance can be given as to the impact of any possible judicial decision or change to laws or administrative practices after the date of this Prospectus.

### ***French insolvency law***

Under French insolvency law, holders of debt securities are automatically grouped into a single assembly of holders (the “**Assembly**”) in order to defend their common interests if a preservation procedure (*procédure de sauvegarde*), an accelerated preservation procedure (*procédure de sauvegarde accélérée*), an accelerated financial preservation procedure (*procédure de sauvegarde financière accélérée*) or a judicial reorganisation procedure (*procédure de redressement judiciaire*) is opened in France with respect to the Issuer. The Assembly comprises holders of all debt securities issued by the Issuer (including the Bonds) regardless of their governing law. The Assembly deliberates on the proposed preservation plan (*projet de plan de sauvegarde*), proposed accelerated preservation plan (*projet de plan de sauvegarde accélérée*), proposed accelerated financial preservation plan (*projet de plan de sauvegarde financière accélérée*) or judicial reorganisation plan (*projet de plan de redressement*) applicable to the Issuer and may further agree to:

- increase the liabilities (*charges*) of holders of debt securities (including the Bondholders) by rescheduling due payments and/or partially or totally writing off receivables in form of debt securities;
- establish an unequal treatment between holders of debt securities (including the Bondholders) as appropriate under the circumstances; and/or
- convert debt securities (including the Bonds) into securities that give or may give right to share capital.

Decisions of the Assembly will be taken by a two-third majority (calculated as a proportion of the debt securities held by the holders expressing a vote). No quorum is required to convoke the Assembly.

The procedures, as described above or as they will or may be amended, could have an adverse impact on holders of the Bonds seeking repayment in the event that the Issuer or its subsidiaries were to become insolvent.

For the avoidance of doubt, the provisions relating to the Representation of the Bondholders described in the Terms and Conditions of the Bonds set out in this Prospectus will not be applicable in these circumstances.

## ***Taxation***

Potential purchasers and sellers of the Bonds should be aware that they may be required to pay taxes or documentary charges or duties in accordance with the laws and practices of the jurisdiction where the Bonds are transferred or other jurisdictions. In some jurisdictions, no official statements of the tax authorities or court decisions may be available for innovative financial instruments such as the Bonds. Potential investors are advised not to rely upon the tax summary contained in this Prospectus but to ask for their own tax adviser's advice on their individual taxation with respect to the subscription, acquisition, holding, disposal and redemption of the Bonds. Only these advisors are in a position to duly consider the specific situation of each potential investor. This investment consideration has to be read in connection with the taxation sections of this Prospectus.

Each prospective investor should consult its own advisers as to legal, tax and related aspects of an investment in the Bonds.

A Bondholder's effective yield on the Bonds may be diminished by the tax impact on that Bondholder of its investment in the Bonds.

### ***The proposed European financial Transaction Tax ("FTT")***

On 14 February 2013, the European Commission published a proposal (the "**Commission's proposal**") for a Directive for a common FTT in Austria, Belgium, Estonia, France, Germany, Greece, Italy, Portugal, Slovakia, Slovenia and Spain (the "**Participating Member States**"). However, Estonia has since stated that it will not participate.

The Commission's proposal has very broad scope and could, if introduced, apply to certain dealings in the Bonds (including secondary market transactions) in certain circumstances.

Under the Commission's proposal, the FTT could apply in certain circumstances to persons both within and outside of the Participating Member States. Generally, it would apply to certain dealings in the Bonds where at least one party is a financial institution, and at least one party is established in a Participating Member State. A financial institution may be, or be deemed to be, "established" in a Participating Member State in a broad range of circumstances, including (a) by transacting with a person established in a Participating Member State or (b) where the financial instrument which is subject to the dealings is issued in a Participating Member State.

However, the FTT proposal remains subject to negotiation between the Participating Member States (excluding Estonia) and its scope is uncertain. It may therefore be altered prior to any implementation, the timing of which remains unclear. Additional EU Member States may decide to participate.

If the FTT or any similar tax were adopted, transactions in the Bonds could be subject to higher costs, and the liquidity of the market for the Bonds may be diminished. The Issuer or any Paying Agent will in any case not be required to pay or indemnify the Bondholders for any cost incurred as the case may be in respect of the FTT.

Prospective holders of the Bonds are advised to seek their own professional advice in relation to the FTT.



## IMPORTANT NOTICE

This Prospectus has been prepared for the purpose of giving information with regard to the Issuer, the Issuer and its consolidated subsidiaries and its minority shareholdings taken as a whole (the “**Group**”) and the Bonds which is necessary to enable investors to make an informed assessment of the assets and liabilities, financial position and profit and losses of the Issuer and the Group.

This Prospectus is to be read in conjunction with all the documents which are incorporated herein by reference.

This Prospectus does not constitute an offer of, or an invitation by or on behalf of the Issuer or the Managers (as defined in “Subscription and Sale” below) to subscribe or purchase, any of the Bonds. The distribution of this Prospectus and the offering of the Bonds in certain jurisdictions may be restricted by law. Persons into whose possession this Prospectus comes are required by the Issuer and the Managers to inform themselves about and to observe any such restrictions. The Bonds have not been and will not be registered under the United States Securities Act of 1933, as amended (the “**Securities Act**”). Subject to certain exceptions, the Bonds may not be offered or sold within the United States or to, or of the account or benefit of, U.S. persons (as defined in Regulation S under the Securities Act (“**Regulation S**”)).

**MIFID II product governance / Professional investors and eligible counterparties only target market** – Solely for the purposes of each manufacturer’s product approval process, the target market assessment in respect of the Bonds, taking into account the five categories referred to in item 18 of the Guidelines published by ESMA on 5 February 2018, has led to the conclusion that: (i) the target market for the Bonds is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EU (as amended, “**MiFID II**”); and (ii) all channels for distribution of the Bonds to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Bonds (a “**distributor**”) should take into consideration the manufacturers’ target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Bonds (by either adopting or refining the manufacturers’ target market assessment) and determining appropriate distribution channels.

**PRIIPs Regulation / Prohibition of sales to EEA retail investors** – The Bonds are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area (“**EEA**”). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of MiFID II; or (ii) a customer within the meaning of Directive 2002/92/EC (as amended, the “**Insurance Mediation Directive**”), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently, no key information document required by Regulation (EU) No 1286/2014 (as amended, the “**PRIIPs Regulation**”) for offering or selling the Bonds or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Bonds or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

For a description of certain restrictions on offers and sales of Bonds and on distribution of this Prospectus, see “Subscription and Sale”.

No person is authorised to give any information or to make any representation not contained in this Prospectus and any information or representation not so contained must not be relied upon as having been authorised by or on behalf of the Issuer or the Managers. Neither the delivery of this Prospectus nor any sale made in connection herewith shall, under any circumstances, create any implication that there has been no change in the affairs of the Issuer since the date hereof or the date upon which this Prospectus has been most recently amended or supplemented or that there has been no adverse change

in the financial position of the Issuer since the date hereof or the date upon which this Prospectus has been most recently amended or supplemented or that the information contained in it or any other information supplied in connection with the Bonds is correct as of any time subsequent to the date on which it is supplied or, if different, the date indicated in the document containing the same.

To the extent permitted by law, each of the Managers accepts no responsibility whatsoever for the content of this Prospectus or for any other statement in connection with the Issuer or the Group.

The Managers have not separately verified the information or representations contained or incorporated by reference in this Prospectus in connection with the Issuer or the Group. None of the Managers makes any representation, express or implied, or accepts any responsibility, with respect to the accuracy or completeness of any of the information or representations in this Prospectus in connection with the Issuer or the Group. Neither this Prospectus nor any other financial statements are intended to provide the basis of any credit or other evaluation and should not be considered as a recommendation by any of the Issuer and the Managers that any recipient of this Prospectus or any other financial statements should purchase the Bonds. None of the Joint Lead Managers acts as a fiduciary to any investor or potential investor in the Bonds. In making an investment decision regarding the Bonds, prospective investors must rely on their own independent investigation and appraisal of the Issuer, its business and the terms of the offering, including the merits and risks involved and the Joint Lead Managers shall have no responsibility or liability (whether fiduciary, in tort or otherwise) to any investor or prospective investor in the Bonds with respect thereto.

Each potential purchaser of Bonds should determine for itself the relevance of the information contained in this Prospectus and its purchase of Bonds should be based upon such investigation as it deems necessary. None of the Managers has reviewed or undertakes to review the financial condition or affairs of the Issuer during the life of the arrangements contemplated by this Prospectus nor to advise any investor or potential investor in the Bonds of any information coming to the attention of any of the Managers.

**See “Risk Factors” above for certain information relevant to an investment in the Bonds.**

In this Prospectus, unless otherwise specified, references to a “Member State” are references to a Member State of the EEA, references to “EUR” or “euro” or “€” are to the single currency introduced at the start of the third stage of European Economic and Monetary Union pursuant to the Treaty establishing the European Community, as amended and references to “USD” or “\$” are to the lawful currency of the United States of America.

## DOCUMENTS INCORPORATED BY REFERENCE

This Prospectus should be read and construed in conjunction with the following sections identified in the cross-reference table below which are incorporated by reference in, and shall be deemed to form part of, this Prospectus and which are included in the following documents:

- (a) the 2016 reference document (*document de référence*) of the Issuer in French language (the “**2016 Registration Document**”), which was filed with the AMF under number D. 17-0285, dated 31 March 2017; except for the third paragraph of sub-section paragraph 9.4.1 of the section “*Responsable du Document de Référence*” on page 277;
- (b) the half-yearly financial report as of 30 June 2017 of the Issuer in French language filed with the AMF (the “**2017 Half-Yearly Financial Report**”); and
- (c) the consolidated financial information as of 31 December 2017 (*informations financières consolidées au 31 décembre 2017*) of the Issuer in French language (the “**2017 Consolidated Financial Information**”).

Any statement contained in a document which is incorporated by reference herein shall be modified or superseded for the purpose of this Prospectus to the extent that a statement contained herein modifies or supersedes such earlier statement (whether expressly, by implication or otherwise). Any statement so modified or superseded shall not, except as so modified or superseded, constitute a part of this Prospectus.

For the purpose of the Prospectus Directive, information can be found in the documents incorporated by reference in this Prospectus in accordance with the following cross-reference table (in which the numbering refers to the relevant items of Annex IX of the Commission Regulation No. 809/2004, as amended).

Free English translations of the 2016 Registration Document, the 2017 Half-Yearly Financial Report and the 2017 Consolidated Financial Information are available on the website of the Issuer ([www.legrand.com](http://www.legrand.com)). These documents are available for information purposes only and are not incorporated by reference in this Prospectus. The only binding versions are French language versions.

Any information not listed in the following cross-reference table but included in the documents listed above is given for information purposes only.

Annex IX	2016 Registration Document (page number)	2017 Half- Yearly Financial Report (page numbers)	2017 Consolidated Financial Information (page numbers)
1. PERSONS RESPONSIBLE			
1.1 All persons responsible for the information given in the Registration Document and, as the case may be, for certain parts of it, with, in the latter case, an indication of such parts. In the case of natural persons including members of the issuer's administrative, management or supervisory bodies indicate the name and function of the person; in case of legal persons indicate the name and registered office.	Not Applicable	Not Applicable	Not Applicable
A declaration by those responsible for the registration document that, having taken all reasonable care to ensure that such is the case the information contained in the registration document is, to the best of their knowledge, in accordance with the facts and contains no omission likely to affect its import. As the case may be, declaration by those responsible for certain parts of the registration document that, having taken all reasonable care to ensure that such is the case, the information contained in the part of the registration document for which they are responsible is, to the best of their knowledge, in accordance with the facts and contains no omission likely to affect its import.	Not Applicable	Not Applicable	Not Applicable
2. STATUTORY AUDITORS			
2.1 Names and addresses of the issuer's auditors for the period covered by the historical financial information (together with their membership in a professional body).	Not Applicable	Not Applicable	Not Applicable
2.2 If auditors have resigned, been removed or not been re-appointed during the period covered by the historical financial information, details if material.	Not Applicable	Not Applicable	Not Applicable

<b>Annex IX</b>	<b>2016 Registration Document (page number)</b>	<b>2017 Half- Yearly Financial Report (page numbers)</b>	<b>2017 Consolidated Financial Information (page numbers)</b>
<b>3. RISK FACTORS</b>			
3.1. Prominent disclosure of risk factors that may affect the Issuer's ability to fulfil its obligations under the securities to investors in a Section headed "Risk Factors".	37 to 50	Not Applicable	Not Applicable
<b>4. INFORMATION ABOUT THE ISSUER</b>			
4.1. <u>History and development of the issuer</u>			
4.1.1. the legal and commercial name of the issuer;	266	Not Applicable	Not Applicable
4.1.2. the place of registration of the issuer and its registration number;	266	Not Applicable	Not Applicable
4.1.3. the date of incorporation and the length of life of the issuer, except where indefinite;	266	Not Applicable	Not Applicable
4.1.4. the domicile and legal form of the issuer, the legislation under which the issuer operates, its country of incorporation, and the address and telephone number of its registered office (or principal place of business if different from its registered office);	266	Not Applicable	Not Applicable
4.1.5. any recent events particular to the issuer and which are to a material extent relevant to the evaluation of the issuer's solvency.	Not Applicable	4 and 5	Not Applicable
<b>5. BUSINESS OVERVIEW</b>			
5.1. <u>Principal activities</u>			
5.1.1. A brief description of the issuer's principal activities stating the main categories of products sold and/or services performed;	16 to 22	3 to 14	Not Applicable
5.1.2. Basis for any statements made by the Issuer on its competitive position.	2 and 24 to 26	Not Applicable	Not Applicable
<b>6. ORGANISATIONAL STRUCTURE</b>			
6.1. Description of the group and of the issuer's position within it;	267 to 268	Not Applicable	Not Applicable
6.2. Dependence relationships within the group.	Not Applicable	Not Applicable	Not Applicable

<b>Annex IX</b>	<b>2016 Registration Document (page number)</b>	<b>2017 Half- Yearly Financial Report (page numbers)</b>	<b>2017 Consolidated Financial Information (page numbers)</b>
7. TREND INFORMATION	Not Applicable	Not Applicable	Not Applicable
8. PROFIT FORECASTS OR ESTIMATES	Not Applicable	Not Applicable	Not Applicable
9. ADMINISTRATIVE, MANAGEMENT AND SUPERVISORY BODIES			
9.1. Names, business addresses and functions in the issuer of the members of the administrative, management or supervisory bodies, and an indication of the principal activities performed by them outside the issuer where these are significant with respect to the issuer.	154 to 167, 319 to 324	Not Applicable	Not Applicable
9.2. Administrative, management and supervisory bodies conflicts of interests	156 and 160 to 165	Not Applicable	Not Applicable
10. MAJOR SHAREHOLDERS			
10.1. Information concerning control	202 to 204	Not Applicable	Not Applicable
10.2. A description of any arrangements, known to the issuer, the operation of which may at a subsequent date result in a change in control of the issuer.	204	Not Applicable	Not Applicable
11. FINANCIAL INFORMATION CONCERNING THE ISSUER'S ASSETS AND LIABILITIES, FINANCIAL POSITION, AND PROFITS AND LOSSES			
11.1. <u>Historical financial information</u>			
- Consolidated balance sheet	212 to 213	Not Applicable	5 and 6
- Consolidated income statement	211	Not Applicable	4
- Consolidated statement of cash flows	214	Not Applicable	7
- Consolidated statement of changes in equity	215	Not Applicable	8
- Accounting policies and explanatory notes	216 to 258	Not Applicable	9 to 64
11.2. <u>Financial statements</u>	210 to 258	Not Applicable	1 to 64
11.3. <u>Auditing of historical annual financial information</u>	259	Not Applicable	At the beginning of the 2017 Consolidated Financial Information
11.4 <u>Age of latest financial information</u>	Not Applicable	Not Applicable	Not Applicable

<b>Annex IX</b>	<b>2016 Registration Document (page number)</b>	<b>2017 Half- Yearly Financial Report (page numbers)</b>	<b>2017 Consolidated Financial Information (page numbers)</b>
11.5 <u>Legal and arbitration proceedings</u>	Not Applicable	Not Applicable	Not Applicable
11.6 <u>Significant change in the issuer's financial or trading position</u>	Not Applicable	Not Applicable	Not Applicable
12. MATERIAL CONTRACTS	262	Not Applicable	Not Applicable
13. THIRD PARTY INFORMATION AND STATEMENT BY EXPERTS AND DECLARATIONS OF ANY INTEREST	Not Applicable	Not Applicable	Not Applicable
14. DOCUMENTS ON DISPLAY	Not Applicable	Not Applicable	Not Applicable

## TERMS AND CONDITIONS OF THE BONDS

*The terms and conditions of the Bonds will be as follows:*

The issue of €400,000,000 1.00 per cent. Bonds due 6 March 2026 (the “**Bonds**”) of Legrand (the “**Issuer**”) has been authorised by a resolution of the Board of Directors (*Conseil d’administration*) of the Issuer dated 7 February 2018 and a decision of Benoît Coquart, Chief Executive Officer (*Directeur Général*) of the Issuer dated 1 March 2018. The Issuer has entered into a fiscal agency agreement (the “**Fiscal Agency Agreement**”) dated 2 March 2018 with Société Générale as fiscal agent, calculation agent and principal paying agent. The fiscal agent, calculation agent and principal paying agent and paying agents for the time being are referred to in these Conditions as the “**Fiscal Agent**”, the “**Calculation Agent**”, the “**Principal Paying Agent**” and the “**Paying Agents**” (which expression shall include the Principal Paying Agent), each of which expression shall include the successors from time to time of the relevant persons, in such capacities, under the Fiscal Agency Agreement, and are collectively referred to as the “**Agents**”. References to “**Conditions**” are, unless the context otherwise requires, to the numbered paragraphs below.

### 1 Form, Denomination and Title

The Bonds are issued on 6 March 2018 (the “**Issue Date**”) in dematerialised bearer form in the denomination of €100,000 each. Title to the Bonds will be evidenced in accordance with Articles L.211-3 and R.211-1 of the French *Code monétaire et financier* by book-entries (*inscription en compte*). No physical document of title (including *certificats représentatifs* pursuant to Article R.211-7 of the French *Code monétaire et financier*) will be issued in respect of the Bonds.

The Bonds will, upon issue, be inscribed in the books of Euroclear France, which shall credit the accounts of the Account Holders. For the purpose of these Conditions, “**Account Holders**” shall mean any intermediary institution entitled to hold accounts, directly or indirectly, with Euroclear France, and includes Euroclear Bank S.A./N.V. (“**Euroclear**”) and the depositary bank for Clearstream Banking, S.A. (“**Clearstream**”).

Title to the Bonds shall be evidenced by entries in the books of Account Holders and will pass upon, and transfer of Bonds may only be effected through, registration of the transfer in such books.

### 2 Status and Negative Pledge

#### (a) Status of the Bonds

The obligations of the Issuer in respect of the Bonds constitute direct, unconditional, unsubordinated and (subject to Condition 2(b)) unsecured obligations and rank and will rank *pari passu* and without any preference among themselves and (subject to such exceptions as are from time to time mandatory under French law) equally and rateably with all other present or future unsecured and unsubordinated obligations of the Issuer.

#### (b) Negative Pledge

So long as any of the Bonds remain outstanding (as defined below), the Issuer will not, and will ensure that none of its Principal Subsidiaries (as defined below) will, create or permit to subsist any mortgage, lien, charge, pledge or other form of security interest (*sûreté réelle*) (“**Security**”) upon any of their respective assets or revenues, present or future, to secure (i) any Relevant Debt (as defined below) or (ii) any guarantee or indemnity in respect of any Relevant Debt unless, at the same time or prior thereto, the Issuer’s obligations under the Bonds are equally and rateably secured therewith.



For the purposes of this Condition:

- (i) “**outstanding**” means, in relation to the Bonds, all the Bonds issued other than: (a) those which have been redeemed in accordance with the Conditions, (b) those in respect of which the date for redemption in accordance with the Conditions has occurred and the redemption monies (including all interest accrued on such Bonds to the date for such redemption and any interest payable under Condition 3 after such date) have been duly paid to the Fiscal Agent and (c) those which have been purchased and cancelled as provided in Condition 4.
- (ii) “**Principal Subsidiary**” means at any relevant time a Subsidiary of the Issuer:
  - (a) which has a consolidated turnover or consolidated operating profit (EBIT), calculated according to IFRS, for such period before deducting any depreciation or amortisation (the “**Consolidated EBITDA**”) representing 10 per cent. or more of the consolidated turnover or Consolidated EBITDA of the Group, calculated on a consolidated basis by reference to the latest audited consolidated accounts of the Issuer,
  - (b) to which is transferred all or substantially all the assets and undertakings of a Subsidiary which immediately prior to such transfer was a Principal Subsidiary pursuant to (a) above.
- (iii) “**Relevant Debt**” means any present or future indebtedness for borrowed money in the form of, or represented by, bonds or notes (*obligations*) which are for the time being, or are capable of being, quoted, admitted to trading or ordinarily dealt in on any stock exchange, over-the-counter market or other securities market.
- (iv) “**Subsidiary**” means, in relation to any person or entity at any time, any other person or entity controlled directly or indirectly by such person or entity within the meaning of Article L.233-3 of the French *Code de commerce*.

### 3 Interest

The Bonds bear interest at the rate of 1.00 per cent. *per annum*, from and including 6 March 2018 (the “**Interest Commencement Date**”) payable annually in arrear on 6 March in each year (each an “**Interest Payment Date**”), commencing on 6 March 2019. The period commencing on, and including, the Interest Commencement Date and ending on, but excluding, the first Interest Payment Date and each successive period commencing on, and including, an Interest Payment Date and ending on, but excluding, the next succeeding Interest Payment Date is called an “**Interest Period**”.

Bonds will cease to bear interest from the date provided for their redemption, unless the Issuer defaults in making due provision for their redemption on said date. In such event, the Bonds will continue to bear interest in accordance with this Condition (as well after as before judgment) on the principal amount of such Bonds until whichever is the earlier of (i) the day on which all sums due in respect of such Bonds up to that day are received by or on behalf of the relevant holder and (ii) the day after the Fiscal Agent has notified the holders of the Bonds (the “**Bondholders**”) in accordance with Condition 9 of receipt of all sums due in respect of all the Bonds up to that day.

Interest will be calculated on an Actual/Actual (ICMA) basis. If interest is required to be calculated for a period of less than one year, it will be calculated on the basis of a day count fraction which will be calculated by taking the number of days in the relevant period, from and including the date from which interest begins to accrue to but excluding the date on which it falls due, divided by the number of days in the Interest Period in which the relevant period falls (including the first day but excluding the last day of such period).

#### 4 Redemption and Purchase

The Bonds may not be redeemed otherwise than in accordance with this Condition 4.

(a) *Final Redemption*

Unless previously redeemed or purchased and cancelled as provided below, the Bonds will be redeemed by the Issuer at their principal amount on 6 March 2026 (the “**Maturity Date**”).

(b) *Redemption for Taxation Reasons*

(i) If, by reason of a change in French law or regulation, or any change in the official application or interpretation of such law or regulation, becoming effective after the Issue Date, the Issuer would on the occasion of the next payment due in respect of the Bonds, not be able to make such payment without having to pay additional amounts as specified in Condition 6 below, the Issuer may on any Interest Payment Date, subject to having given not more than 45 nor less than 30 calendar days’ prior notice to the Bondholders (which notice shall be irrevocable), in accordance with Condition 9, redeem all, but not some only, of the outstanding Bonds at their principal amount provided that the due date for redemption of which notice hereunder may be given shall be no earlier than the latest practicable Interest Payment Date on which the Issuer could make payment of principal and interest without withholding or deduction for French taxes.

(ii) If the Issuer would on the occasion of the next payment in respect of the Bonds be prevented by French law or regulation from making payment to the Bondholders of the full amount then due and payable, notwithstanding the undertaking to pay additional amounts contained in Condition 6 below, then the Issuer shall forthwith give notice of such fact to the Fiscal Agent and the Issuer shall upon giving not less than seven calendar days’ prior notice to the Bondholders in accordance with Condition 9 redeem all, but not some only, of the Bonds then outstanding at their principal amount plus any accrued interest on the latest practicable date on which the Issuer could make payment of the full amount payable in respect of the Bonds without withholding or deduction for French taxes, or, if such date is past, as soon as practicable thereafter.

(c) *Redemption at the option of Bondholders following a Change of Control*

If at any time while any Bond remains outstanding, there occurs (i) a Change of Control and (ii) within the Change of Control Period, a Rating Downgrade occurs or has occurred as a result of such Change of Control (a “**Put Event**”), the holder of such Bond will have the option (the “**Put Option**”) (unless, prior to the giving of the Put Event Notice, the Issuer gives notice of its intention to redeem the Bonds under Condition 4(b) (Redemption for taxation reasons)) to require the Issuer to redeem or, at the Issuer's option, to procure the purchase of that Bond, on the Optional Redemption Date at its principal amount together with (or where purchased, together with an amount equal to) interest accrued to, but excluding, the Optional Redemption Date.

A “**Change of Control**” shall be deemed to have occurred each time that any person or persons acting in concert come(s) to own or acquire(s) directly or indirectly such number of shares in the capital of the Issuer carrying more than 50 per cent. of the voting rights exercisable at a general meeting of the Issuer.

“**Change of Control Period**” means the period commencing on the date of the first public announcement of the result (*avis de résultat*) by the *Autorité des marchés financiers* (“**AMF**”) of the relevant Change of Control (the “**Relevant Announcement Date**”) and ending on (i) the date which is 120 calendar days after the date of the first public announcement of the result of the relevant Change of Control, or (ii) such longer period for which the Bonds or the senior

unsecured long-term debt of the Issuer are under consideration (such consideration having been announced publicly within the period ending 90 calendar days after the occurrence of the relevant Change of Control) for rating review or, as the case may be, rating by, a Rating Agency, such period not to exceed 60 calendar days after the public announcement of such consideration.

A “**Rating Downgrade**” shall be deemed to have occurred in respect of a Change of Control (a) if within the Change of Control Period, the corporate credit rating previously assigned to the Issuer by any Rating Agency (as defined below) is (i) withdrawn or (ii) changed from an investment grade rating (BBB-, or its equivalent for the time being, or better) to a non-investment grade rating (BB+, or its equivalent for the time being, or worse) or (iii) if the corporate credit rating previously assigned to the Issuer by any Rating Agency was below an investment grade rating (as described above), lowered by at least one full rating notch (for example, from BB+ to BB; or their respective equivalents) or (b) if, on the Relevant Announcement Date, no corporate credit rating is assigned to the Issuer and, within the Change of Control Period, no Rating Agency assigns an investment grade rating to the Issuer (the “**Non Investment Grade Rating**”) or (c) if, on the Relevant Announcement Date, no corporate credit rating is assigned to the Issuer and, within the Change of Control Period, no Rating Agency assigns a rating to the Issuer, provided that, with respect to (a) and (b) above, (i) a Rating Downgrade otherwise arising by virtue of a particular change in rating shall be deemed not to have occurred in respect of a particular Change of Control, as the case may be, if the Rating Agency making the change in rating or assigning the Non Investment Grade Rating does not publicly announce or publicly confirm that the Non Investment Grade Rating or the reduction or withdrawal was the result, in whole or in part, of the Change of Control, as the case may be, and (ii) any Rating Downgrade must have been confirmed in a letter or other form of written communication, sent to the Issuer and publicly disclosed.

“**Rating Agency**” means S&P Global Ratings or any other rating agency of equivalent international standing requested by the Issuer to grant a corporate credit rating to the Issuer and, in each case, their respective successors or affiliates.

Promptly upon the Issuer becoming aware that a Put Event has occurred, the Issuer shall give notice (a “**Put Event Notice**”) to the Bondholders in accordance with Condition 9 specifying the nature of the Put Event, the circumstances giving rise to it and the procedure for exercising the Put Option contained in this Condition 4(c).

To exercise the Put Option to require redemption or, as the case may be, purchase of the Bonds following a Put Event, a Bondholder must transfer or cause to be transferred its Bonds to be so redeemed or purchased to the account of the Fiscal Agent specified in the Put Option Notice (as defined below) for the account of the Issuer within the period (the “**Put Period**”) of 45 calendar days after the Put Event Notice is given together with a duly signed and completed notice of exercise (a “**Put Option Notice**”) and in which the holder may specify a bank account to which payment is to be made under this Condition 4(c).

A Put Option Notice once given shall be irrevocable. The Issuer shall redeem or, at the option of the Issuer procure the purchase of, the Bonds in respect of which the Put Option has been validly exercised as provided above and subject to the transfer of such Bonds to the account of the Fiscal Agent for the account of the Issuer, on the date which is the fifth business day following the end of the Put Period (the “**Optional Redemption Date**”). Payment in respect of such Bonds will be made on the Optional Redemption Date by transfer to the bank account specified in the Put Option Notice and otherwise subject to the provisions of Condition 5.

For the avoidance of doubt, the Issuer shall have no responsibility for any cost or loss of whatever kind (including breakage costs) which the Bondholder may incur as a result of or in connection

with such Bondholder's exercise or purported exercise of, or otherwise in connection with, any Put Option (whether as a result of any purchase or redemption arising there from or otherwise).

(d) *Redemption at the option of the Issuer*

(i) Pre-Maturity Call Option

The Issuer may, at its option, from (and including) 6 December 2025 to (but excluding) the Maturity Date, subject to having given not more than 45 nor less than 30 calendar days' prior notice to the Bondholders in accordance with Condition 9 (which notice shall be irrevocable and shall specify the date fixed for redemption), redeem all (but not some only) of the outstanding Bonds, at their principal amount together with accrued interest up to (but excluding) the date fixed for redemption.

(ii) Make-whole Redemption by the Issuer

The Issuer may, subject to compliance with all relevant laws, regulations and directives and to having given not more than 45 nor less than 30 calendar days' prior notice to the Bondholders in accordance with Condition 9 (which notice shall be irrevocable and shall specify the date fixed for redemption), redeem all (but not some only) of the outstanding Bonds, at any time prior to their Maturity Date (the "**Make-whole Redemption Date**") at an amount per Bond calculated by the Calculation Agent equal to the greater of:

- (a) 100 per cent. of the principal amount of the Bonds; and
- (b) the sum of the then current values of the remaining scheduled payments of principal and interest (not including any interest accrued on the Bonds to, but excluding, the Make-whole Redemption Date) discounted to the Make-whole Redemption Date on an annual basis (Actual/Actual ICMA) at the Reference Rate (as defined below) plus 0.10 per cent.,

plus, in each case (a) or (b) above, any interest accrued on the Bonds to, but excluding, the Make-whole Redemption Date.

The Reference Rate will be published by the Issuer in accordance with Condition 9.

The "**Reference Rate**" is the average of the four quotations given by the Reference Dealers of the mid-market annual yield of the Reference Bund on the fourth Business Day preceding the Make-whole Redemption Date at 11.00 a.m. (Central European Time ("**CET**").

If the Reference Bund is no longer outstanding, a Similar Security will be chosen by the Calculation Agent at 11.00 a.m. (CET) on the third Business Day preceding the Make-whole Redemption Date, quoted in writing by the Calculation Agent to the Issuer and notified in accordance with Condition 9.

Where:

"**Business Day**" means a day (other than a Saturday or a Sunday) on which (i) Euroclear France is open for business, (ii) the TARGET System is operating and (iii) commercial banks and foreign exchange markets are open for general business in France.

"**Reference Bund**" means the Federal Government Bund of Bundesrepublik Deutschland due 15 February 2026, with ISIN DE0001102390;

"**Reference Dealers**" means each of the four banks (that may include the Managers) selected by the Calculation Agent which are primary European government security

dealers, and their respective successors, or market makers in pricing corporate bond issues;

“**Similar Security**” means a reference bond or reference bonds issued by the German Federal Government having an actual or interpolated maturity comparable with the remaining term of the Bonds that would be utilised, at the time of selection and in accordance with customary financial practice, in pricing new issues of corporate debt securities of comparable maturity to the remaining term of the Bonds.

If the Calculation Agent is unable or unwilling to continue to act as the Calculation Agent or if the Calculation Agent fails duly to establish the amount due in relation to this Condition 4(d)(ii), the Issuer shall appoint some other leading bank engaged in the Euro interbank market (acting through its principal Euro-zone office) to act as such in its place. The Calculation Agent may not resign its duties without a successor having been so appointed.

The determination of any rate or amount, the obtaining of each quotation and the making of each determination or calculation by the Calculation Agent shall (in the absence of manifest error) be final and binding upon all parties. The Calculation Agent shall act as an independent expert and not as agent for the Issuer or the Bondholders.

(iii) *Clean-Up Call Option*

In the event that 80 per cent. or more in initial aggregate nominal amount of the Bonds (including any further notes to be assimilated with the Bonds pursuant to Condition 11) have been redeemed or purchased and cancelled, the Issuer may, at its option, subject to having given not more than 45 nor less than 30 calendar days’ prior notice to the Bondholders in accordance with Condition 9 (which notice shall be irrevocable), redeem the outstanding Bonds, in whole but not in part, at their principal amount plus accrued interest up to but excluding the date fixed for redemption.

(e) *Purchases*

The Issuer may at any time purchase Bonds together with rights to interest relating thereto in the open market or otherwise at any price. Bonds so purchased by the Issuer may be held and/or resold in accordance with applicable laws and regulations.

(f) *Cancellation*

All Bonds which are redeemed or purchased by the Issuer for cancellation pursuant to this Condition will forthwith be cancelled and accordingly may not be reissued or sold.

## 5 **Payments**

(a) *Method of Payment*

Payments of principal and interest in respect of the Bonds will be made in Euro by credit or transfer to a Euro-denominated account (or any other account to which Euro may be credited or transferred) specified by the payee in a city in which banks have access to the TARGET System. “**TARGET System**” means the Trans European Automated Real Time Gross Settlement Express Transfer (known as TARGET2) System or any successor thereto.

Such payments shall be made for the benefit of the Bondholders to the Account Holders and all payments validly made to such Account Holders in favour of the Bondholders will be an effective discharge of the Issuer and the Paying Agents, as the case may be, in respect of such payments.

Payments of principal and interest on the Bonds will, in all cases, be subject to any fiscal or other laws and regulations applicable thereto in the place of payment, but without prejudice to the provisions of Condition 6.

(b) *Payments on Business Days*

If any due date for payment of principal or interest in respect of any Bond is not a Business Day, then the Bondholder thereof shall not be entitled to payment of the amount due until the next following day which is a Business Day (as defined below) and the Bondholder shall not be entitled to any interest or other sums in respect of such postponed payment.

In this Condition “**Business Day**” means any day, not being a Saturday or a Sunday on which the TARGET System is operating and on which Euroclear France is open for general business.

No commission or expenses shall be charged to the Bondholders in respect of such payments.

(c) *Fiscal Agent, Calculation Agent and Paying Agents*

The names of the initial Agents is as follows:

**Société Générale**  
32 rue du Champ de Tir  
CS 30812  
44308 Nantes CEDEX 3  
France

The Issuer reserves the right at any time to vary or terminate the appointment of the Fiscal Agent, Calculation Agent or Paying Agent and/or appoint additional or other Paying Agents or approve any change in the office through which any such Agent acts, provided that there will at all times be a Fiscal Agent, a Calculation Agent and a Principal Paying Agent having a specified office in a European city. Notice of any such change or any change of specified office shall promptly be given to the Bondholders in accordance with Condition 9.

## 6 Taxation

(a) *Withholding Tax*

All payments of principal, interest and other revenues by or on behalf of the Issuer in respect of the Bonds shall be made free and clear of, and without withholding or deduction for, any taxes, duties, assessments or governmental charges of whatever nature imposed, levied or collected, withheld or assessed by or within France or any political subdivision or any authority therein or thereof having power to tax, unless such withholding or deduction is required by law.

(b) *Additional Amounts*

If, pursuant to French laws, payments of principal, interest and other revenues in respect of any Bond are subject to withholding or deduction in respect of any present or future taxes, duties, assessments or other governmental charges of whatever nature imposed, levied or collected, withheld or assessed by or on behalf of France or any authority therein or thereof having power to tax, the Issuer shall, to the fullest extent then permitted by law, pay such additional amounts as may be necessary in order that the holder of each Bond, after such withholding or deduction, will receive the full amount then due and payable thereon in the absence of such withholding or deduction; provided, however, that the Issuer shall not be liable to pay any such additional amounts in respect of any Bond to, or to a third party on behalf of a Bondholder who is liable to such taxes, duties, assessments or governmental charges in respect of such Bond by reason of his having some connection with France other than the mere holding of such Bond

Any references to these Conditions to principal, interest and other revenues shall be deemed also to refer to any additional amounts which may be payable under the provisions of this Condition 6.

## 7 Events of Default

If any of the following events (each an “**Event of Default**”) shall have occurred and be continuing:

- (i) in the event of default by the Issuer in the payment of principal and interest on any of the Bonds, if such default shall not have been cured within 7 business days in Paris thereafter; or
- (ii) in the event of default by the Issuer in the due performance of any provision of the Bonds other than as referred in Condition 7(i) above, if such default shall not have been cured within 14 business days in Paris after receipt by the Fiscal Agent of written notice of such default given by the Representative (as defined in Condition 8); or
- (iii) any other present or future indebtedness of the Issuer or any of its Principal Subsidiaries for borrowed monies in excess of Euro 30,000,000 (or its equivalent in any other currency), whether individually or in the aggregate, becomes, following, where applicable, the expiry of any originally applicable grace period, due and payable prior to its stated maturity as a result of a default thereunder, or any such indebtedness shall not be paid when due or, as the case may be, within any originally applicable grace period therefor or any steps shall be taken to enforce any security in respect of any such indebtedness or any guarantee or indemnity given by the Issuer or any of its Principal Subsidiaries for, or in respect of, any such indebtedness of others shall not be honoured when due and called upon; or
- (iv) a judgement is issued for the judicial liquidation (*liquidation judiciaire*) or for a transfer of the whole of the business (*cession totale de l'entreprise*) of the Issuer; or any of its Principal Subsidiaries or, to the extent permitted by law, the Issuer or any of its Principal Subsidiaries is subject to any other insolvency or bankruptcy proceedings under any applicable laws or the Issuer or any of its Principal Subsidiaries makes any conveyance, assignment or other arrangement for the benefit of its creditors or enters into a composition with its creditors; or
- (v) in the event that the Issuer or any of its Principal Subsidiaries ceases to carry on all or a material part of its or their business or other operations, except for the purposes of and following a merger or reorganisation (*fusion, scission* or *apport partiel d'actifs*) (i) on terms approved by the General Meeting of the Bondholders to the extent that French law requires such merger or reorganisation to be submitted for the approval to the General Meeting of the Bondholders or (ii) in the case of a Principal Subsidiary, whereby the undertaking and assets of the Principal Subsidiary are vested in the Issuer, another of its Principal Subsidiaries or any other Subsidiary which as a result of such merger or reorganisation becomes a Principal Subsidiary,

then the Representative upon request of any Bondholder shall, by written notice to the Issuer and the Fiscal Agent given before all continuing Events of Default shall have been cured, cause all the Bonds (but not some only) held by such Bondholder to become immediately due and payable as of the date on which such notice for payment is received by the Fiscal Agent without further formality at the principal amount of the Bonds together with any accrued interest thereon.

## 8 Representation of the Bondholders

Bondholders will be grouped automatically for the defence of their common interests in a masse (the “**Masse**”). The Masse will be governed by the provisions of the French *Code de commerce*, and with the exception of Articles L.228-48, L.228-59, L.228-65 II., R.228-61, R.228-63, R.228-67, R.228-

69, R.228-79 (first paragraph) and R.236-11 of the French *Code de commerce* subject to the following provisions:

- (a) **Legal Personality:** The Masse will be a separate legal entity and will act in part through a representative (the “**Representative**”) and in part through a general meeting of the Bondholders (“**General Meeting**”).

The Masse alone, to the exclusion of all individual Bondholders, shall exercise the common rights, actions and benefits which now or in the future may accrue respectively with respect to the Bonds.

- (b) **Representative of the Masse:** The office of the Representative may be conferred on a person of any nationality. However, the following persons may not be chosen as Representatives:
- (i) the Issuer, the members of its Board of Directors (*conseil d'administration*), its general managers (*directeurs généraux*), its statutory auditors, or its employees as well as their ascendants, descendants and spouse; or
  - (ii) companies guaranteeing all or part of the obligations of the Issuer, their respective managers (*gérants*), general managers (*directeurs généraux*), members of their Board of Directors (*Conseil d'administration*), Management Board (*Directoire*) or Supervisory Board (*Conseil de surveillance*), their statutory auditors, or employees as well as their ascendants, descendants and spouses; or
  - (iii) companies holding 10 per cent. or more of the share capital of the Issuer or companies having 10 per cent. or more of their share capital held by the Issuer; or
  - (iv) persons to whom the practice of banker is forbidden or who have been deprived of the right of directing, administering or managing an enterprise in whatever capacity.

The following person is designated as Representative of the Masse:

MCM AVOCAT  
Represented by M. Antoine Lachenaud  
10, rue de Sèze  
75009 Paris  
France

The following person is designated as alternate Representative of the Masse:

Me Philippe Maisonneuve  
10, rue de Sèze  
75009 Paris  
France

The Representative and alternate Representative shall be entitled to an annual remuneration of €450.

In the event of liquidation, dissolution, death, retirement or revocation of appointment of the Representative, such Representative will be replaced by the alternate Representative. In the event of liquidation, dissolution, death, retirement or revocation of appointment of the alternate Representative, another Representative will be elected by a decision of the General Meeting.

- (c) **Powers of the Representative:** The Representative shall (in the absence of any decision to the contrary of the General Meeting) have the power to take all acts of management necessary in order to defend the common interests of the Bondholders.



All legal proceedings against the Bondholders or initiated by them, must be brought by or against the Representative, and any legal proceedings which shall not be brought in accordance with this provision shall not be legally valid.

The Representative may not interfere in the management of the affairs of the Issuer.

- (d) **General Meeting:** A General Meeting may be held at any time, on convocation either by the Issuer or by the Representative. One or more Bondholders, holding together at least one-thirtieth of the principal amount of the Bonds outstanding, may address to the Issuer and the Representative a demand for convocation of the General Meeting, together with the proposed agenda for such General Meeting. If such General Meeting has not been convened within two months after such demand, the Bondholders may commission one of their members to petition a competent court in Paris to appoint an agent (*mandataire*) who will call the General Meeting.

Notice of the date, time, place and agenda of any General Meeting will be published as provided under Condition 9 not less than 15 calendar days prior to the date of such General Meeting on first convocation, and 5 calendar days on second convocation.

Each Bondholder has the right to participate in a General Meeting in person, by proxy, correspondence, or videoconference or any other means of telecommunications allowing the identification of the participating Bondholders as provided mutatis mutandis by Article R.223-20-1 of the French *Code de commerce*. Each Bond carries the right to one vote.

- (e) **Powers of the General Meetings:** The General Meeting is empowered to deliberate on the dismissal and replacement of the Representative and the alternate Representative and also may act with respect to any other matter that relates to the common rights, actions and benefits which now or in the future may accrue with respect to the Bonds, including authorising the Representative to act at law as plaintiff or defendant.

The General Meeting may further deliberate on any proposal relating to the modification of the Conditions including any proposal, whether for arbitration or settlement, relating to rights in controversy or which were the subject of judicial decisions, it being specified, however, that the General Meeting may not increase the liabilities (*charges*) to Bondholders, nor establish any unequal treatment between the Bondholders, nor to decide to convert Bonds into shares.

General Meetings may deliberate validly on first convocation only if Bondholders present or represented hold at least a fifth of the principal amount of the Bonds then outstanding. On second convocation, no quorum shall be required. Decisions of the General Meetings shall be taken by a two-third majority of votes cast by Bondholders attending such General Meetings or represented thereat.

In accordance with Article R.228-71 of the French *Code de commerce*, the rights of each Bondholder to participate in General Meetings will be evidenced by the entries in the books of the relevant Account Holder of the name of such Bondholder on the second business day in Paris preceding the date set for the meeting of the relevant General Meeting at 0:00, Paris time.

Decisions of General Meetings and Written Resolutions once approved must be published in accordance with the provisions set forth in Condition 9.

- (f) **Written Resolutions:** Pursuant to Article L.228-46-1 of the French *Code de commerce*, the Issuer shall be entitled in lieu of the holding of a General Meeting to seek approval of a resolution from the Bondholders by way of a Written Resolution. Subject to the following sentence a Written Resolution may be contained in one document or in several documents in like form, each signed by or on behalf of one or more of the Bondholders. Pursuant to Articles L.228-46-1 and R.225-97 of the French *Code de commerce* approval of a Written Resolution may also be given

by way of electronic communication allowing the identification of Bondholders (“**Electronic Consent**”).

Notice seeking the approval of a Written Resolution (including by way of Electronic Consent) will be published as provided under Condition 9 not less than 15 calendar days prior to the date fixed for the passing of such Written Resolution (the “**Written Resolution Date**”). Notices seeking the approval of a Written Resolution will contain the conditions of form and time-limits to be complied with by the Bondholders who wish to express their approval or rejection of such proposed Written Resolution. Bondholders expressing their approval or rejection before the Written Resolution Date will undertake not to dispose of their Bonds until after the Written Resolution Date.

For the purpose hereof, a “**Written Resolution**” means a resolution in writing signed by the Bondholders of not less than 80 per cent. in nominal amount of the Bonds outstanding.

- (g) **Information to Bondholders:** Each Bondholder or Representative thereof will have the right, during the 15-day period preceding the General Meeting on first convocation or the Written Resolution Date and during the 5-day period preceding the holding of the General Meeting on second convocation, to consult or make a copy of the text of the resolutions which will be proposed and of the reports which will be prepared in connection with such resolutions, all of which will be available for inspection by the relevant Bondholders at the registered office of the Issuer, at the specified offices of any of the Paying Agents and at any other place specified in the notice of the General Meeting.
- (h) **Expenses:** The Issuer will pay all reasonable expenses relating to the operation of the Masse, including expenses relating to the calling and holding of General Meetings and seeking of a Written Resolution and, more generally, all administrative expenses resolved upon by the General Meeting or in writing by the Bondholders, it being expressly stipulated that no expenses may be imputed against interest payable under the Bonds.
- (i) **Notice of Decisions:** Decisions of the meetings shall be published in accordance with the provisions set out in Condition 9 not more than 90 calendar days from the date thereof.

For the avoidance of doubt, “**outstanding**” shall not include those Bonds subscribed or purchased by the Issuer that are held and not cancelled pursuant to Article L.213-0-1 of the French *Code monétaire et financier*.

## 9 Notices

Any notice to the Bondholders will be valid if (i) delivered to the Bondholders through Euroclear France, Euroclear or Clearstream, so long as the Bonds are cleared through such clearing systems, (ii) published and on the website of the Issuer ([www.legrand.com](http://www.legrand.com)) and, (iii) so long as the Bonds are admitted to trading on Euronext Paris, published on the website of the Euronext Paris ([www.euronext.com](http://www.euronext.com)). Any such notice shall be deemed to have been given on the date of such delivery or publication, if delivered or published more than once or on different dates, on the first date on which such delivery or publication is made.

## 10 Prescription

Claims against the Issuer for the payment of principal and interest in respect of the Bonds shall become prescribed ten years (in the case of principal) and five years (in the case of interest) from the due date for payment thereof.

## **11 Further Issues**

The Issuer may, from time to time without the consent of the Bondholders, issue further bonds to be assimilated (*assimilables*) with the Bonds as regards their financial service, provided that such further bonds and the Bonds shall carry rights identical in all respects (or in all respects except for the first payment of interest thereon) and that the terms of such further bonds shall provide for such assimilation. In the event of such assimilation, the Bondholders and the holders of any assimilated bonds will, for the defence of their common interests, be grouped in a single Masse having legal personality.

## **12 No Hardship (*Imprévision*)**

The Issuer and the Bondholders acknowledge that the provisions of Article 1195 of the French *Code civil* shall not apply to these Conditions.

## **13 Governing Law and Jurisdiction**

The Bonds and any non-contractual obligation arising out of or in connection with the Bonds are governed by the laws of France.

Any claim against the Issuer in connection with any principal or interest on the Bonds may be brought before any competent court located within the jurisdiction of the registered office of the Issuer.

## **USE OF PROCEEDS**

The net proceeds from the issue of the Bonds will be €396,700,000 and will be used by the Issuer for the general corporate purposes of its Group.

## RECENT DEVELOPMENTS

Press release dated 2 August 2017



## PRESS RELEASE

Limoges, August 2, 2017

### Milestone acquisition closed

Legrand announced today the closing of the acquisition of Milestone AV Technologies LLC ("Milestone"), a frontrunner in Audio Video (AV) infrastructure and power.

The acquisition of Milestone allows Legrand to further strengthen its positions in digital infrastructure, more specifically in the high-value AV infrastructure and power segment in the United States.

Milestone's solid positions – with over 75% of sales representing products ranked #1 in their market – round out Legrand's existing positions under the Middle Atlantic Products brand.

Milestone is based in Eden Prairie (Minnesota) and reported sales of \$464 million in 2016. It has around 1,000 employees.

For more information on the Milestone purchase, we invite readers to consult the press release announcing the acquisition and the presentation published on June 28, 2017 – Both are available on the Group website [www.legrand.com](http://www.legrand.com).

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## KEY FINANCIAL DATES:

- 2017 nine-month results: **November 7, 2017**  
"Quiet period"<sup>1</sup> starts October 7, 2017
- 2017 annual results: **February 8, 2018**  
"Quiet period"<sup>1</sup> starts January 9, 2018
- General Meeting of Shareholders: **May 30, 2018**

## ABOUT LEGRAND

*Legrand is the global specialist in electrical and digital building infrastructures. Its comprehensive offering of solutions for commercial, industrial and residential markets makes it a benchmark for customers worldwide. Drawing on an approach that involves all teams and stakeholders, Legrand is pursuing its strategy of profitable and sustainable growth driven by acquisitions and innovation, with a steady flow of new offerings—including Eliot\* connected products with enhanced value in use. Legrand reported sales of more than €5 billion in 2016. The company is listed on Euronext Paris and is a component stock of indexes including the CAC 40, FTSE4Good, MSCI World, Corporate Oekom Rating, DJSI World, Vigeo Euronext Eurozone 120, Europe 120 and France 20, and Ethibel Sustainability Index Excellence.*

*(code ISIN FR0010307819).*

<http://www.legrand.com>



*\*Eliot is a program launched in 2015 by Legrand to speed up deployment of the Internet of Things in its offering. A result of the group's innovation strategy, Eliot aims to develop connected and interoperable solutions that deliver lasting benefits to private individual users and professionals.*

[http://www.legrand.com/EN/eliot-program\\_13238.html](http://www.legrand.com/EN/eliot-program_13238.html)

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<sup>1</sup> Period of time when all communication is suspended in the run-up to publication of results.

## **2017 achievements**

### **Double-digit growth in main indicators**

Sales: +10.0%

Adjusted operating profit: +12.9%

Net profit attributable to the Group: +13.2%

Normalized free cash flow: +17.8%

### **2017 targets<sup>1</sup> fully met**

Organic growth in sales: +3.1%, against initial target of 0% to +3%<sup>2</sup>

Adjusted operating margin before acquisitions: 20.1%, against initial target of 19.3% to 20.1%<sup>3</sup>

Achievement rate of CSR roadmap: 122%

### **Enhancing investments for the future**

Increased investment in new products: +11%

Enhanced offering of Eliot products: over 30 connected product families at year-end 2017

Strengthened Group positions: 6 external growth operations

### **Milestone<sup>4</sup>: performance and potential fully confirmed**

Organic growth in sales in 2017<sup>5</sup>: +3.0%, versus announced aim<sup>6</sup> of +2% to +3%

Adjusted operating margin for 2017: 21.8% versus 21% in 2016<sup>4</sup>

Synergy<sup>7</sup> potential confirmed: Audio-Video<sup>8</sup> Division created in North America combining Milestone with Middle Atlantic Products, and creation of a Residential AV Business Unit<sup>9</sup>

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<sup>1</sup> Targets relate to integrated performance combining financial and CSR-linked extra-financial results, drawing on a broader approach to corporate scope creating value for all stakeholders.

<sup>2</sup> Target announced on February 9, 2017 with its minimum raised from 0% to +2% on November 7, 2017.

<sup>3</sup> Target announced on February 9, 2017 with its minimum raised from 19.3% to 19.8% on November 7, 2017.

<sup>4</sup> For more details on Milestone, including 2016 performance, sales growth seasonality in 2017, and the company's contribution to Group performance, readers are invited to consult pages 16 and 17 of this press release.

<sup>5</sup> Full-year organic growth achieved in 2017.

<sup>6</sup> As a reminder, on page 10 of the press release announcing nine-month 2017 results (published November 7, 2017), Legrand indicated that the full-year 2017 aim for organic growth in sales at Milestone was between +2% and +3%.

<sup>7</sup> Commercial and cost synergies, short and medium term, representing 1% to 5% of Milestone's 2016 sales.

<sup>8</sup> As announced on June 28, 2017, creation of a single Division combining Milestone and Middle Atlantic Products and enabling back-office and commercial synergies.

<sup>9</sup> Combination of residential audio-video offerings from Milestone, Middle Atlantic Products, Luxul, Nuvo, QMotion, Vantage and OnQ to be distributed through the current sales teams that serve specialist channels like CEDIA (international trade association grouping all players in home systems – manufacturers, designers and integrators).

**On the closing of full-year accounts for 2017, Gilles Schnepf, Legrand Chairman and CEO, commented:**

**“Double-digit growth in main indicators**

*In 2017 Legrand reported double-digit growth in its main financial indicators. Total sales were thus up +10.0%, a very good showing fueled by momentum from external growth (+7.8%) and organic growth (+3.1%), new product launches, and Group teams’ commitment that helped strengthen Legrand’s positions in many countries.*

*Adjusted operating profit rose +12.9%.*

*Driven by this good operating performance and a decrease in financial expense, net profit attributable to the Group increased +13.2%.*

*At the same time, normalized free cash flow was up +17.8%.*

*These good results reflect a new acceleration in our growth drivers and illustrate once again the robustness of the Group’s business model, as well as its ability to create sustained value for all of its stakeholders.*

**2017 targets<sup>10</sup> fully met**

*The Group fully reached its targets<sup>1</sup> for 2017 and recorded:*

- *organic growth in sales of +3.1%, exceeding the top end of its target range (+3.0%);*
- *adjusted operating margin before acquisitions (at 2016 scope of consolidation) of 20.1%, reaching the top end of its target range (20.1%);*
- *CSR roadmap achievement rate of 122% – Legrand thus nearly met the targets set in its five-year roadmap in year four.*

**Enhancing investments for the future**

*Legrand also enhanced investments aimed at fueling its sustainable and profitable development model.*

*Investments dedicated to new products thus rose +11% from 2016, with momentum leading to many new product launches. More specifically, the Eliot program now has over 30 families of connected products, and the Group reported average annual total growth in sales of connected products of close to +28% from 2014 to 2017.*

*Legrand has also pursued commercial initiatives, recently opening six new showrooms and rolling out digital marketing and communications tools. In addition, the Group is also strengthening its local presence in markets representing long-term development opportunities, such as Russia. At the same time, Legrand is making targeted investments to digitize its production facilities by deploying data collection and analytics applications and using intelligent production assistance solutions.*

*Lastly, Legrand remained active in external growth, with six operations finalized in 2017. These will strengthen its positions in particular in digital infrastructures and specification-grade architectural lighting solutions in North America – businesses driven by social and technological megatrends.*

*Based on acquisitions announced, the contribution of the broader scope of consolidation to Group growth should be over +7% in 2018.*

**Milestone<sup>11</sup>: performance and potential fully confirmed**

*The acquisition of Milestone, a US frontrunner in audio-video (AV) mounts and projector screens, rounds out Legrand’s US positions in AV infrastructures and power, where the Group is already #1 in AV enclosures through its Middle Atlantic Products brand.*

*As reflected in its leadership, its well-known brands, a business driven by social and technological megatrends, a constant flow of innovation, a customer-centric sales support, and an active CSR policy, Milestone has a business model similar to that of Legrand.*

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<sup>10</sup> Targets relate to integrated performance combining financial and CSR-linked extra-financial results, drawing on a broader approach to corporate scope creating value for all stakeholders.

<sup>11</sup> For more details on Milestone, including 2016 performance, sales growth seasonality in 2017, and its contribution to Group performance, readers are invited to consult pages 16 and 17 of this press release.



*In 2017, Milestone reported organic growth in sales of +3.0% – at the top end of its announced<sup>12</sup> aim of +2% to +3% – and an adjusted operating margin of 21.8% compared with 21% in 2016<sup>13</sup>.*

*Moreover, potential for commercial and cost synergies following the acquisition of Milestone is confirmed<sup>14</sup>. In this respect, Legrand set up an Audio-Video<sup>15</sup> Division in North America, which brings together Milestone and Middle Atlantic Products (Legrand's historic AV operations). The Group also created a Residential AV Business Unit<sup>16</sup> combining residential AV offerings from Milestone, Middle Atlantic Products, Luxul, Nuvo, QMotion, Vantage and OnQ.”*

## **Proposed dividend**

The Legrand Board of Directors will ask the General Meeting of shareholders to approve the payment of a dividend of €1.26 per share in respect of 2017 (compared with €1.19 in respect of 2016), representing a payout<sup>17</sup> of 54%.

## **2018 targets**

Macroeconomic projections for 2018 call for a still favorable economic environment overall. Against this backdrop, Legrand plans to pursue its strategy of profitable growth and has set the following targets for 2018:

- organic growth in sales of between +1% and +4%; and
- adjusted operating margin before acquisitions (at 2017 scope of consolidation) of between 20.0% and 20.5% of sales.

Legrand will also pursue its strategy of value-creating acquisitions.

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<sup>12</sup> As a reminder, on page 10 of the press release announcing nine-month 2017 results (published November 7, 2017), Legrand indicated that the full-year 2017 aim for organic growth in sales at Milestone was between +2% and +3%.

<sup>13</sup> For more details on Milestone, including 2016 performance, sales growth seasonality in 2017, and the company's contribution to Group performance, readers are invited to consult pages 16 and 17 of this press release.

<sup>14</sup> Commercial and cost synergies, short and medium term, representing 1% to 5% of Milestone's 2016 sales.

<sup>15</sup> As announced on June 28, 2017, creation of a single Division combining Milestone and Middle Atlantic Products and enabling back-office and commercial synergies.

<sup>16</sup> Combination of residential audio-video offerings from Milestone, Middle Atlantic Products, Luxul, Nuvo, QMotion, Vantage and OnQ to be distributed through the current sales teams that serve specialist channels like CEDIA (international trade association grouping all players in home systems – manufacturers, designers and integrators).

<sup>17</sup> Based on adjusted net profit attributable to the Group. Adjusted net profit attributable to the Group does not take into account the net favorable effect of significant non-recurring gains and expenses resulting from announced changes in corporate taxation, primarily in France and in the United States. This net favorable effect is adjusted as it does not reflect an underlying performance. For more information and reconciliations, readers are invited to consult pages 14, 15 and 20 of this press release.

## Key figures

Consolidated data (€ millions) <sup>(1)</sup>	2016	2017	Change
Sales	5,018.9	5,520.8	+10.0%
Adjusted operating profit	978.5	1,104.9	+12.9%
<i>As % of sales</i>	19.5%	20.0%	
		<i>20.1% before acquisitions<sup>(2)</sup></i>	
Operating profit	934.0	1,025.6	+9.8%
<i>As % of sales</i>	18.6%	18.6%	
Net profit attributable to the Group <sup>(3)</sup>	628.5	711.2	+13.2%
<i>As % of sales</i>	12.5%	12.9%	
Normalized free cash flow	623.9	735.2	+17.8%
<i>As % of sales</i>	12.4%	13.3%	
Free cash flow	673.0	695.8	+3.4%
<i>As % of sales</i>	13.4%	12.6%	
Net financial debt at December 31	957.0	2,219.5	+131.9%

(1) See appendices to this press release for definitions and reconciliation tables of indicators.

(2) At 2016 scope of consolidation.

(3) See detailed explanation of change in net profit attributable to Group on pages 14, 15 and 20 of this press release.

## 2017 performance<sup>18</sup>

Legrand reported a very good performance<sup>1</sup> in 2017, demonstrating its ability to create lasting value for all of its stakeholders:

- profitable growth accelerated as consolidated sales rose +10.0%, adjusted operating profit increased +12.9%, and net profit attributable to the Group gained +13.2% (notably reflecting both a good operating performance and a decrease in financial expense);
- normalized free cash flow rose +17.8% to stand at €735.2 million; and
- achievement rate of its CSR roadmap reached 122% - Legrand thus nearly met the targets set in its five-year roadmap in year four.

### Consolidated sales

Sales for 2017 stood at €5,520.8 million, up +10.0% from 2016.

Sales growth at constant scope of consolidation and exchange rates was +3.1%, with increases in all five geographical regions. These showings, which reflect strengthening of the Group's market positions in many countries, were driven both by sustained growth in new economies (+4.7%) and good performances in mature countries (+2.4%). They also illustrate successful launches of new products, as well as the commitment of teams across all countries.

The contribution of the broader scope of consolidation to Group growth was +7.8% in 2017, and is expected to be over +7%<sup>19</sup> in 2018.

The exchange-rate effect on sales was -1.1% in 2017. Based on average exchange rates in January 2018, (i) the full-year foreign-exchange impact on 2018 sales should be around -4% (around -6% in the first half of 2018 and around -2% in the second half of 2018) and (ii) change in foreign-exchange rates shouldn't have any impact on Group operating margin.

<sup>18</sup> This relates to integrated performance combining financial and CSR-linked extra-financial results, drawing on a broader approach to corporate scope creating value for all stakeholders.

<sup>19</sup> Based on acquisitions announced.

As a reminder, organic growth in sales was strong in the first quarter of 2017, thus representing a demanding basis for comparison including an unfavorable calendar effect in the first quarter of 2018 and in particular in the United States.

**Changes in sales by destination at constant scope of consolidation and exchange rates broke down as follows by region:**

	2017 / 2016	4 <sup>th</sup> quarter 2017 / 4 <sup>th</sup> quarter 2016
France	+3.2%	+5.8%
Italy	+4.0%	+5.7%
Rest of Europe	+5.5%	+5.8%
North and Central America	+1.7% (+7.6% over 2 years) <sup>20</sup>	+2.1%
Rest of the world	+3.1%	+2.4%
<b>Total</b>	<b>+3.1%</b>	<b>+3.6%</b>

These changes at constant scope of consolidation and exchange rates are analyzed below by geographical region:

- **France** (16.3% of Group sales): organic growth in sales in France stood at +3.2% in 2017.

This good relative performance reflects the strengthening of Legrand's positions in France, driven by factors including successful commercial initiatives and well-received launches of new products, among them the Classe 300X door entry system and LCS3 digital infrastructure solutions.

The new residential construction market showed strong growth throughout the year. Over the same period, new non-residential construction also expanded, while the renovation market showed very moderate growth.

At the end of 2017, French building sector activity accelerated, fueled by a marked one-off rise in demand that drove organic growth in the fourth quarter.

- **Italy** (9.3% of Group sales): at constant scope of consolidation and exchange rates, sales were up +4.0% in Italy for 2017 as a whole.

These 2017 showings were led by a very positive response to recently launched connected offerings, including the Classe 300X door entry system, My Home Up home systems, and the new Smarter intelligent thermostat. Against a backdrop of very slight growth in the construction market, this healthy performance also illustrated the Group's successful commercial initiatives.

- **Rest of Europe** (17.0% of Group sales): at constant scope of consolidation and exchange rates, sales rose +5.5% from 2016.

Countries in Eastern Europe, including Russia, Hungary and the Czech Republic, turned in solid showings for the year as a whole. Turkey also reported strong growth in sales, benefiting from a favorable basis for comparison in the second half of 2016.

In addition, business increased strongly in a number of mature European countries of the zone, including Spain, the Netherlands, Greece and Scandinavian countries.

In the United Kingdom (less than 2.5% of Legrand's total sales) sales were up very slightly compared with 2016, with activity declining in the second half alone.

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<sup>20</sup> As announced, 2016 represented a demanding basis for comparison. For more details, readers should refer to comments on Legrand's performance in North and Central America on page 7 of this press release.

- **North and Central America** (33.0% of Group sales): at constant scope of consolidation and exchange rates, sales were up +1.7% from 2016 and +7.6% over two years compared with 2015, due notably to a very good performance in the United States in 2016<sup>21</sup>.

In the United States alone, organic growth stood at +1.0% for 2017<sup>1</sup> and was up +6.6% over two years compared with 2015. This good showing reflects Legrand's stronger positions in the country, driven by new products and successful commercial initiatives.

Milestone's performance over full-year 2017 was at the top of the range of the aim announced<sup>22</sup> last November, with organic growth in sales up +3.0%.

There was also a double-digit rise in sales in Mexico.

- **Rest of the World** (24.4% of Group sales): organic growth was up +3.1% from 2016.

This good performance was buoyed by a number of countries in the region, including China, Indonesia, Algeria and the United Arab Emirates.

Growth was also sustained in India, with a particularly sharp rise in the second half after a temporary slowdown in the second quarter as the GST<sup>23</sup> was rolled out.

In the rest of the region, sales retreated in Brazil, Colombia and Malaysia, in particular.

### **Adjusted operating profit and margin**

Adjusted operating profit was up +12.9% at €1,104.9 million, reflecting the Group's ability to create value through profitable growth.

Adjusted operating margin before acquisitions (at 2016 scope of consolidation) stood at 20.1% of 2017 sales, in line with the top end of the target range (20.1%).

This represents a +0.6-point rise from 2016 adjusted operating margin (19.5%). It reflects the Group's good operating performance for +0.5 points as well as a net favorable non-recurring effect of around +0.1 points (coming from the impact of inventory build-up in finished and semi-finished goods estimated at less than +0.2 points, partially offset by the unfavorable effect of non-recurring items for close to -0.1 points).

When acquisitions are taken into account, adjusted operating margin stood at 20.0% of net sales.

By reacting quickly to adjust its price lists, Legrand more than offset, in absolute value, the impact of a marked rise in raw material and component prices in 2017.

### **Net profit attributable to the Group**

Net profit attributable to the Group rose by +13.2% to €711.2 million in 2017.

2017 net profit attributable to the Group benefited from a non-recurring net tax income of €85.5 million linked to announced changes in corporate taxation both in France and in the United States in 2017. As a reminder, in 2016, net profit attributable to the Group had benefited from a €61.2 million non-recurring net tax income of the same type, related primarily to changes in French corporate taxation.

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<sup>21</sup> As a reminder, the US recorded organic growth in sales of +5.6% in 2016. As noted on page 4 of the press release presenting full-year 2016 results, published February 9, 2017, organic growth for 2016 as a whole would have stood at around +3% excluding one-off impacts due to the "success of the Digital Lighting Management offering", "good showings in the non-residential segment" and "one-off load-in in the retail business".

<sup>22</sup> As a reminder, on page 10 of the press release announcing nine-month 2017 results (published November 7, 2017), Legrand indicated that the full-year 2017 aim for organic growth in sales at Milestone was between +2% and +3%. For more details on Milestone's sales growth in 2017, readers are invited to consult page 16 in the appendices of this press release.

<sup>23</sup> GST: Goods and Services Tax.

Net profit attributable to the Group adjusted<sup>24</sup> for these factors stood at €625.7 million in 2017 compared with €567.3 million in 2016, a rise of €58.4 million. This change reflects:

- a solid operational performance, with operating profit up a steep €91.6 million;
- a €12.0 million reduction in net financial expense;  
partially offset by:
  - a €29.9 million rise in income tax booked in the adjusted net profit attributable to the Group<sup>1</sup> (on this basis, the tax rate on adjusted<sup>1</sup> net profit attributable to the Group for 2017 would be 33.0%, almost stable compared with that of 2016);
  - a foreign exchange result in 2017, which as it compares with a profit in 2016, represents a net unfavorable change of €14.8 million – the realized (cash) foreign exchange result recorded nevertheless a favorable change of €2.1 million;
  - a €0.3 million rise in profit attributable to minority interests; and
  - a €0.2 million decline in the result of equity-accounted entities.

The adjusted<sup>1</sup> net profit attributable to the Group in 2017 also includes accounting expense related to Milestone's PPA for a total amount of €16.0 million (non-cash impact expenses). This sets the adjusted<sup>1</sup> net profit attributable to the Group before the Milestone<sup>25</sup> PPA at €641.7 million, up +13.1% from 2016<sup>26</sup>.

### **Cash generation and solid balance sheet structure**

In 2017, cash flow from operations came to 16.7% of sales and stood at €919.8 million, up +16.2% from 2016.

Industrial investments as percentage of sales stood at 3.2%, in keeping with the Group's long-term ambition (3% to 3.5% of net sales over the long run).

Working capital requirement expressed as a percentage of 2017 sales remained at a low level, standing at 6.8% at December 31, 2017.

Normalized free cash flow stood at 13.3% of sales in 2017 (or €735.2 million), up +17.8% compared with 2016.

At the same time, free cash flow was €695.8 million, up €22.8 million from 2016. This change reflects:

- a solid operating performance with EBITDA improving by €132.5 million;
- a €9.9 million decline in net financial expense;
- a €4.4 million improvement in other items, primarily long-term items;
- a €2.1 million favorable change in the realized foreign-exchange result;  
partially offset by:

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<sup>24</sup> Adjusted net profit attributable to the Group does not take into account the net favorable effect of significant non-recurring gains and expenses resulting from announced changes in corporate taxation, primarily in France and in the United States. This net favorable effect is adjusted as it does not reflect an underlying performance. For more information and reconciliations, readers are invited to consult pages 14, 15 and 20 of this press release.

<sup>25</sup> Adjusted net profit attributable to the Group before Milestone PPA (Purchase Price Allocation) corresponds to adjusted net profit attributable to the Group before amortization of intangible assets and reversal of inventory step-up (with no cash impact) resulting from the PPA. For more information and reconciliations, readers are invited to consult pages 17 and 20 of this press release.

<sup>26</sup> Compared with adjusted net profit attributable to the Group for 2016.

- a €105.9 million<sup>27</sup> increase in change in working capital requirement excluding tax items;
- a €10.3 million rise in tax paid; and
- a €9.9 million rise in investments net of sales.

The Group's balance sheet structure as of December 31, 2017, including the impact of acquisitions made in the course of 2017, remained particularly robust. Net debt to EBITDA ratio thus stands at 1.8 and gross debt, which has an average maturity of more than 6 years, is fully financed with fixed rates.

## Non-financial performance

CSR is at the heart of Legrand's strategy. In this respect, Legrand set ambitious and innovative targets in its third multi-year roadmap, covering the period from 2014 to 2018. This defines 21 targets and sets annual milestones. Based on four focus points (user, society, employees and the environment), Legrand's CSR draws on an approach based on progress for all of its stakeholders and contributes to sustainable use of electric power.

In 2017, Legrand's ongoing initiatives in this field included:

- strengthening Legrand's historic commitment to limit the environmental impact of its activities, by signing the "French Business Climate Pledge";
- supporting equal opportunity and diversity by ratifying the Business and Disability network charter of the International Labor Organization;
- conducting a comprehensive materiality survey on CSR challenges in the first half of 2017, polling all Group stakeholders to prepare the next multi-year roadmap;
- launching, in all countries where Legrand operates, a program to guarantee minimum social protection in three key areas: parenthood, healthcare and insurance;
- pursuing partnership agreements with NGOs, in particular with "Electricians without Borders", with which Legrand has worked for the past ten years to support projects that develop access to electricity; and
- renewing, through the Legrand Foundation, its call for projects that recognized three structures assisting people who are losing their independence.

In 2017 the Group recorded a 122% global achievement rate for the targets set<sup>28</sup>, thus almost meeting its CSR roadmap's five-year target in year four. Legrand demonstrated once again its ability to meet key environmental, societal and technological challenges over the long term.

## Dividend

The Legrand board of directors will ask the General Meeting of Shareholders to be held on May 30, 2018 to approve the payment of a €1.26 per-share dividend in respect of 2017 (versus €1.19 in respect of 2016), representing a payout<sup>29</sup> of 54%. The ex-dividend date will be June 1, 2018 and the dividend will be paid on June 5, 2018.

Based on the number of shares outstanding on December 31, 2017, dividend distribution in 2018 in respect of 2017 will be effected under the same conditions as that in respect of the previous year, by deduction from:

- distributable income in an amount of €0.93<sup>30</sup> per share on the one hand; and

<sup>27</sup> As a reminder, 2016 full-year results announcements specified in particular that "Working capital requirement expressed as a percentage of sales at the end of 2016 was temporarily at an exceptionally low level compared with the past ten years, which makes a challenging basis for comparison in 2017."

<sup>28</sup> For details on 2017 CSR performance, please visit Legrand's website ([http://www.legrand.com/EN/progress-tracking\\_13157.html](http://www.legrand.com/EN/progress-tracking_13157.html)).

<sup>29</sup> Based on adjusted net profit attributable to the Group. Adjusted net profit attributable to the Group does not take into account the net favorable effect of significant non-recurring gains and expenses resulting from announced changes in corporate taxation, primarily in France and in the United States. This net favorable effect is adjusted as it does not reflect an underlying performance. For more information and reconciliations, readers are invited to consult pages 14, 15 and 20 of this press release.

<sup>3</sup> Indicative split released for information purposes only and likely to be amended, depending on the number of shares entitling their holders to the distribution by the payment date.

<sup>4</sup> NFC = Near Field Communication. Short-distance – a few centimeters – contactless communication technology.

- the “issue premium” account in an amount of €0.33<sup>3</sup> per share on the other.

## Enhancing investments for the future

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### Innovation

In a growth-supportive economic environment, Legrand pursued its innovation momentum, with investments in new products totaling nearly €82 million in 2017, up +11% from 2016.

These ongoing investments enable Legrand to renew its catalog for product ranges in its historical business areas, including in 2017:

- Luzica and Clickme user interface ranges, designed for markets in South America;
- a new easy-to-install home eco-meter that measures energy consumption in real time and can be programmed using NFC<sup>31</sup> technology; and
- additions to installation component lines, including new multi-outlet sockets equipped with USB and induction chargers along with electric power supply functions.

At the same time the Group launched innovative solutions for markets buoyed by societal and technological megatrends, including:

- LCS3, an innovative high-performance copper and optical fiber cabling system for digital infrastructures; and
- new UPS<sup>32</sup> solutions, with notably the launch in 2017 of the Daker+ and Keor T Evo ranges.

Moreover, since the launch of the Eliot program, Legrand has also steadily expanded its offering of connected solutions, which now comprises over 30 connected product families. Rollouts in 2017 included the EMS CX<sup>3</sup> power metering system, the Smarter intelligent thermostat, and the IRVE 3.0 offering of charging stations for electric vehicles. At the same time, the successful deployment of the Classe 300X connected door entry system continued and in early 2018 Legrand launched in France “Céliane with Netatmo”, a new line of connected user interfaces.

Altogether sales generated by connected products rose nearly +12% in 2017, with total annual growth averaging close to +28% from 2014 to 2017. Eliot is thus proceeding in advance of its roadmap.

Momentum is set to continue with upcoming launches of:

- “Smart Lighting controls from the radiant collection”, an offering of connected sockets and switches for the American market for light control, sockets and other connected appliances in the home; and
- a range of lighting controls respectful of biological cycles, integrated into control devices from Pinnacle Architectural Lighting and into Wattstopper’s Digital Lighting Management range.

In the field of connected products, Legrand also relies on a number of partnership agreements. At the 2018 Consumer Electronics Show in Las Vegas, which it attended for the fourth consecutive year, the Group thus announced the launch of “Works with Legrand”, a program that enables players in connected building to deploy solutions that are interoperable with Legrand’s offering. Over twenty partners have already joined.

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<sup>32</sup> Uninterruptible Power Supply.

Within this framework, Legrand has teamed up with Amazon, Apple and Google. The Group also worked with Samsung to develop “Guest Room Management”, a new connected management system for Marriott International’s hotel rooms. The program also counts connected building players BNP Paribas Real Estate and Vinci Immobilier as well as start-ups like Netatmo, Lumenetix and Bios Lighting. Additionally, this initiative encourages the development of offerings targeting new uses, such as a car-to-home connection designed with Renault, and door entry systems with face recognition through artificial intelligence, produced by Shidean in China.

### **Commercial and industrial initiatives**

Legrand is also pursuing its commercial and marketing programs through:

- ongoing enhancement of digital marketing content for clients including distributors, prescribers and end-users (rich content);
- active contribution to the development of BIM<sup>33</sup>, an innovative process for digital planning of building life cycles;
- roll-out of digital promotion tools and ongoing enhancement of awareness amongst clients with digital communication campaigns such as “Il Mistero Sottile”, watched 6.5 million times online;
- expansion of its remote training offering for professional customers, which now includes webinars such as electrical installation management, maintenance of emergency lighting and the EMS CX<sup>3</sup> connected offering; and
- expansion of its network of showrooms, with the opening this year of two Innoval spaces in France (Bordeaux and Lille) and a third in Bombay, as well as three new showrooms (in India, in Austria, and in Australia, the latter being dedicated to the Eliot offering).

Legrand is also actively expanding its presence in markets offering long-term development opportunities. This includes Russia, where the Group is investing in a new plant that will localize the manufacturing of user interface and energy distribution ranges for sale in Russia.

At the same time, the Group is making targeted investments to digitize its manufacturing processes by:

- gradually rolling out applications designed to collect and analyze data for real-time control of manufacturing processes across the economic chain, allowing acceleration of its production cycles, and
- implementing solutions that assist intelligent production. These include AGVs<sup>34</sup>, Cobots<sup>35</sup> and augmented reality, already installed at some plants.

Those initiatives are part of a global approach to manufacturing excellence.

### **Acquisitions**

In 2017, Legrand pursued its strategy of acquisitions, making six external growth operations with companies operating in complementary segments driven by megatrends. These included:

- audio-video (AV) infrastructure and power in the United States with the acquisition of Milestone AV Technologies LLC (“Milestone”);
- specification-grade architectural lighting solutions for non-residential buildings in the United States with the acquisitions of Finelite and OCL;

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<sup>33</sup> BIM = Building Information Modeling.

<sup>34</sup> Automated Guide Vehicles.

<sup>35</sup> Cobot: collaborative robots.



- solutions for datacenters with the purchase of Server Technology, Inc. and AFCO Systems Group; and
- three-phase UPS<sup>36</sup> systems with the signature of a joint venture agreement with Borri.

Based on acquisitions announced, the expected contribution of the broader scope of consolidation to Group growth should be over +7% in 2018.

More generally, these external growth operations should help raise on a yearly basis the share of Group sales made in new business segments<sup>37</sup> to more than 38%<sup>38</sup>, and raise the percentage of Group sales made with products ranked #1 or #2 in their respective markets to around 69%<sup>5</sup>.

### **Milestone<sup>39</sup>: performance and potential fully confirmed**

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Milestone is a frontrunner in audio-video (AV) infrastructure and power in the United States. It rounds out Legrand's existing positions in AV enclosures, following the Group's 2011 purchase of Middle Atlantic Products, as well as strong positions in residential structured wiring (OnQ), natural light control (QMotion), residential whole house audio (NuVO) and residential wireless networking (Luxul).

Driven by societal (co-working and remote working) and technological (digital signage and streaming) megatrends, Milestone's development relies on a business model similar to Legrand's. This is built on:

- solid leading positions and well-known brands;
- a continuous stream of innovation backed by investment in R&D;
- customer-centric sales support; and
- an active CSR policy.

Over full-year 2017, Milestone organic growth in sales stood at +3.0% – at the top end of the aim range announced<sup>40</sup> – and adjusted operating margin was 21.8% against 21% in 2016<sup>6</sup>.

More specifically, and linked to the mechanical impact of seasonal fluctuations in its business, the organic sales evolution for the last five months of 2017, corresponding to the period of time consolidated in Group accounts for the fourth quarter, was -2.1%<sup>6</sup>.

Moreover, short- and medium-term potential for commercial and cost synergies linked to the Milestone acquisition is confirmed at between 1% and 5% of Milestone's 2016 sales. Against this backdrop, the Group set up, in particular, a new Audio-Video Division<sup>41</sup> in North America that brings together Milestone's and Middle Atlantic Products' activities. Legrand also created a Residential AV Business Unit combining residential AV offerings from Milestone, Middle Atlantic Products, Luxul, Nuvo, QMotion, Vantage and OnQ, to be distributed through the current sales teams that serve specialist channels like CEDIA<sup>42</sup>.

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<sup>36</sup> Uninterruptible Power Supply.

<sup>37</sup> Digital infrastructure, energy efficiency, assisted living and home systems.

<sup>38</sup> Based on 2017 sales including 12 months of acquisitions made in 2017.

<sup>39</sup> For more details on Milestone, including 2016 performance, sales growth seasonality in 2017, and the company's contribution to Group performance, readers are invited to consult pages 16 and 17 of this press release.

<sup>40</sup> As a reminder, on page 10 of the press release announcing nine-month 2017 results (published November 7, 2017), Legrand indicated that the full-year 2017 aim for organic growth in sales at Milestone was between +2% and +3%.

<sup>41</sup> As announced on June 28, 2017, creation of a single Division combining Milestone and Middle Atlantic Products and enabling back-office and commercial synergies.

<sup>42</sup> International trade association grouping all players in home systems – manufacturers, designers and integrators.

The Legrand Board of Directors adopted audited consolidated financial statements for 2017 at its meeting on February 7, 2018. These consolidated financial statements, a presentation of 2017 annual results and the related teleconference (live and replay) are available at [www.legrand.com](http://www.legrand.com).

#### KEY FINANCIAL DATES:

- 2018 first-quarter results: **May 3, 2018**  
“Quiet period<sup>43</sup>” starts April 3, 2018
- General Meeting of Shareholders: **May 30, 2018**
- Ex-dividend date: **June 1, 2018**
- Dividend payment : **June 5, 2018**
- 2018 first-half results: **July 31 2018**  
“Quiet period<sup>1</sup>” starts July 1, 2018

#### ABOUT LEGRAND

*Legrand is the global specialist in electrical and digital building infrastructures. Its comprehensive offering of solutions for commercial, industrial and residential markets makes it a benchmark for customers worldwide. Drawing on an approach that involves all teams and stakeholders, Legrand is pursuing its strategy of profitable and sustainable growth driven by acquisitions and innovation, with a steady flow of new offerings—including Eliot\* connected products with enhanced value in use. Legrand reported sales of more than €5.5 billion in 2017. The company is listed on Euronext Paris and is notably a component stock of the CAC 40 index.*

*(code ISIN FR0010307819)*

**<http://www.legrand.com>**



*\*Eliot is a program launched in 2015 by Legrand to speed up deployment of the Internet of Things in its offering. A result of the group's innovation strategy, Eliot aims to develop connected and interoperable solutions that deliver lasting benefits to private individual users and professionals.*

[http://www.legrand.com/EN/eliot-program\\_13238.html](http://www.legrand.com/EN/eliot-program_13238.html)

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<sup>43</sup> All communication suspended in the run-up to publication of results.

## Appendices

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### **Information on main impacts of tax changes adopted in 2017 in France and in the United States (1/2)**

#### **1/ Changes in corporate taxation**

##### **In France**

- After the Tax Law for 2017 introduced a gradual reduction in the corporate income tax rate from 33% to 28%, taking full effect from January 1, 2020, the Tax Law for 2018 introduced a new gradual reduction in this rate to 25%, taking full effect from January 1, 2022.
- In 2017, a refund to companies by the French State of the tax on dividends paid since 2013 and payment by some companies of an exceptional income tax (partial financing of tax on dividends refund).

##### **In the US**

- Tax reform in the US includes in particular a cut in the federal income tax rate on American companies from 35% to 21% starting January 1, 2018.

#### **2/ Non-recurring impacts on Legrand's 2017 accounts**

##### **In France**

- Gradual reduction in the corporate income tax rate in France to 25% in 2022.  
The gradual reduction in the corporate income tax rate announced in 2016 (from 33% to 28%) led to a mechanical revaluation of deferred tax liabilities on trademarks, accounting for most of the non-recurring non-cash tax income of €61.2 million booked in 2016.  
The new gradual reduction in the income tax rate on companies announced in 2017 (to 25% in 2022) will have similar accounting effects, generating a €26.4m non-recurring tax income in 2017.
- The refund in 2017 of the tax on dividends (previously paid by Legrand) net of the exceptional income tax on French companies in 2017 generated a €18.3m non-recurring tax income in 2017.

##### **In the US**

- Tax reform, and in particular a reduction in the federal corporate income tax rate from 35% to 21% in 2018, generated in 2017 a non-recurring and non-cash net tax income of €40.8m in 2017, mainly due to the mechanical revaluation of deferred tax liabilities and assets.

#### **Summary of non-recurring impacts on Legrand's accounts in 2017 and comparison with 2016**

€ million	2016 reminder	2017
Tax income linked to mechanical revaluation of deferred tax liabilities on trademarks resulting from the announcement of reductions in corporate income tax rates, primarily in France (non-cash impact)	+61.2	+26.4
Tax income resulting from refund of tax on dividends paid since 2013, net of the exceptional income tax on companies in 2017 in France	0,0	+18.3
Net tax income linked to changes in corporate taxation in the United States, mainly accounting impacts due to mechanical revaluation of deferred tax assets and liabilities (non-cash impact)	0,0	+40.8
<b>Total non-recurring impacts</b>	<b>+61.2</b>	<b>+85.5</b>

**Information on main impacts of tax changes adopted in 2017 in France and in the United States (2/2)**

**3/ Estimated recurring impacts on Legrand's accounts after 2017**

In tax-rate basis points	Starting in 2018	Starting in 2022
Estimated impact on US tax rate of changes in corporate taxation including the reduction in the federal income tax rate on US companies from 35% to 21% in 2018	-11pts	
Estimated impact on French tax rate of the gradual reduction in the corporate income tax rate on French companies from 33% to 25% in 2022		-8pts
<b>Estimated impact on Group's tax rate</b>	<b>-3pts<sup>44</sup></b>	<b>-1pts<sup>45</sup></b>

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<sup>44</sup> Based on 2017 average exchange rates and sales including the full year impact of 2017 acquisitions.

<sup>45</sup> Expected impact in 2022, considering the 2017 taxable basis and taking into account a full impact in 2022, as the corporate income tax rate is set to gradually change (31% in 2019, 28% in 2020, 26.5% in 2021 and 25% in 2022).

## Updated information on Milestone (1/2)

### Full-year 2017 performance

#### Consolidation

September 30, 2017<sup>46</sup>: consolidated only in Group balance sheet.

December 31, 2017<sup>1</sup>: consolidated in Group balance sheet and statement of income for a 5-month period.

#### Milestone key figures

	2016	2017
Sales:		
	\$464m	\$478m
Adjusted operating margin:		
	21% <sup>47</sup>	21.8%

#### Sales

- *Buoyant activity in the long run, but fluctuating by nature in the short term*

- Milestone is in a buoyant market driven by societal megatrends (communications, security, co-working, remote working, etc.) and technological megatrends (digitalization, new display technologies, streaming, etc.). However its business is by nature subject to short-term fluctuations (projects, retail demand, etc.):

	Jan.	Feb.	Mar.	Apr.	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.	12 months
Organic growth 2017 vs. 2016	+19%	-9%	+16%	+1%	+3%	+7%	+12%	-	+3%	-4%	+9%	-5%	+3.0%
	Q1 = +9%			Q2 = +4%			Q3 = +1%			Q4 = 0%			

- *2017 growth in sales*

In 2017, Milestone organic growth in sales was as follows:

January to December:	+3.0%
January to July (pre-acquisition):	+7.0%
August to December (post-acquisition):	-2.1%

### Performance over the consolidation period in 2017

	Milestone (5 months)
Sales	€187.5m
Adjusted operating profit	€41.7m
as % of sales	22.2%

<sup>46</sup> See note 1.3.2 to audited consolidated financial statements at December 31, 2017.

<sup>47</sup> Excludes non-recurring items.

## Updated information on Milestone (2/2)

### Financial fundamentals of Milestone's acquisition

#### Annual cash impact (before synergies)

	Announced in November 2017	Impacts of US tax reform in 2017	Announced in November after impacts of US tax reform
Normalized free cash flow generated by par Milestone <sup>48</sup> :	\$58m	+\$13m	\$71m
Annual cash tax benefit <sup>49</sup> :	+\$30m	-\$10m	+\$20m
Financing costs:	-\$12m	\$0m	-\$12m
<b>Milestone's annual contribution to Group cash generation:</b>	<b>= \$76m</b>	<b>= +\$3m</b>	<b>= \$79m</b>

#### Value creation (before synergies)

In addition to bringing highly valuable positions to the Group in a buoyant market and with solid fundamentals that are similar to Legrand's, the acquisition of Milestone is, before synergies, value creative from year one:

		Announced in November 2017	Impacts of US tax reform in 2017	Announced in November after impacts of the US tax reform
Adjusted operating profit (21% of sales) <sup>1</sup> :		\$97m	\$0m	\$97m
Income tax on adjusted operating profit:		-\$38m	+\$13m	-\$25m
Cash tax gain resulting from standard goodwill amortization <sup>2</sup> :		+\$30m	-\$10m	+\$20m
Adjusted operating profit after tax + cash tax benefit:	<b>(a)</b>	=\$89m	=\$+3m	=\$92m
Gross price paid:	<b>(b)</b>	\$1,200m		\$1,200m
<b>Return (including cash tax benefit) on invested capital</b>	<b>(a) / (b):</b>	<b>7.4%*</b>		<b>7.7%</b>

(\* i.e., higher than the 7% WACC used when the acquisition was announced)

#### Purchase Price Allocation (PPA)<sup>50</sup> – non-cash impacts on the statement of income

Recurring non-cash impact from 2017 (5 months) through 2026:	\$25.8m in annual amortization of intangible assets, decreasing from 2027.
Non-recurring non-cash impact (2017 only):	\$18.9m reversal of inventory step-up

These non-cash expenses (with no impact on cash position) will have no impact on the Group's adjusted operating profit

#### Synergies

Synergies: between 1% and 5% of Milestone 2016 sales

including medium-term commercial synergies (client cover, development of business in other distribution channels and geographical regions) and short- medium-term cost synergies (purchasing, production and administration).

Against this backdrop, the Group set up, in particular, a new Audio-Video Division in North America that brings together Milestone's and Middle Atlantic Products' activities. Legrand also created a Residential AV Business Unit combining residential AV offerings from Milestone, Middle Atlantic Products, Luxul, Nuvo, QMotion, Vantage and OnQ, to be distributed through the current sales teams that serve specialist channels like CEDIA (international trade association grouping all players in home systems – manufacturers, designers and integrators).

<sup>48</sup> Based on Milestone data for 2016 and excluding non-recurring items.

<sup>49</sup> Cash tax benefit with no impact on statement of tax income.

<sup>50</sup> See note 3.2 to audited consolidated financial statements at December 31, 2017.

## **Glossary**

### **Working capital requirement**

Working capital requirement is defined as the sum of trade receivables, inventories, other current assets, income tax receivables and short-term deferred tax assets, less the sum of trade payables, other current liabilities, income tax payables, short-term provisions and short-term deferred tax liabilities.

### **Free cash flow**

Free cash flow is defined as the sum of net cash from operating activities and net proceeds from sales of fixed and financial assets, less capital expenditure and capitalized development costs.

### **Normalized free cash flow**

Normalized free cash flow is defined as the sum of net cash from operating activities—based on a normalized working capital requirement representing 10% of the last 12 months' sales and whose change at constant scope of consolidation and exchange rates is adjusted for the period considered—and net proceeds of sales from fixed and financial assets, less capital expenditure and capitalized development costs.

### **Organic growth**

Organic growth is defined as the change in sales at constant structure (scope of consolidation) and exchange rates.

### **Net financial debt**

Net financial debt is defined as the sum of short-term borrowings and long-term borrowings, less cash and cash equivalents and marketable securities.

### **EBITDA**

EBITDA is defined as operating profit plus depreciation and impairment of tangible assets, amortization and impairment of intangible assets (including capitalized development costs), reversal of inventory step-up and impairment of goodwill.

### **Cash flow from operations**

Cash flow from operations is defined as net cash from operating activities excluding changes in working capital requirement.

### **Adjusted operating profit**

Adjusted operating profit is defined as operating profit adjusted for amortization and depreciation of revaluation of assets at the time of acquisitions and for other P&L impacts relating to acquisitions and, where applicable, for impairment of goodwill.

### **CSR**

Corporate Social Responsibility

### **Payout**

Payout is defined as the ratio between the proposed dividend per share for a given year, divided by the net income excluding minority interests per share of the same year, calculated on the basis of the average number of ordinary shares at December 31 of that year, excluding shares held in treasury.

## Calculation of working capital requirement

In € millions	2016	2017
Trade receivables	564.2	624.9
Inventories	670.6	747.4
Other current assets	164.8	184.1
Income tax receivables	41.1	48.0
Short-term deferred taxes assets/(liabilities)	83.1	83.4
Trade payables	(558.3)	(612.9)
Other current liabilities	(546.2)	(583.7)
Income tax payables	(30.8)	(37.7)
Short-term provisions	(82.4)	(75.3)
<b>Working capital required</b>	<b>306.1</b>	<b>378.2</b>

## Calculation of net financial debt

In € millions	2016	2017
Short-term borrowings	346.4	585.4
Long-term borrowings	1,550.7	2,457.1
Cash and cash equivalents	(940.1)	(823.0)
<b>Net financial debt</b>	<b>957.0</b>	<b>2,219.5</b>



**Reconciliation of adjusted net profit attributable to the Group before Milestone PPA, adjusted net profit attributable to the Group and net profit attributable to the Group**

€ million	2016	2017
<b>Adjusted net profit attributable to the Group before Milestone PPA</b>	<b>567.3</b>	<b>641.7</b>
Non-cash after tax impacts <sup>(1)</sup> linked to Milestone Purchase Price Allocation (PPA), reflecting:		
- recurring impacts (5 months in 2017) linked to amortization of intangible assets (decreasing from 2027 on)	0.0	(5.8)
- non-recurring impact (2017 only) linked to reversal of inventory step-up	0.0	(10.2)
<b>Adjusted net profit attributable to the Group</b>	<b>567.3</b>	<b>625.7</b>
Tax income linked to mechanical revaluation of deferred tax liabilities on trademarks resulting from the announcement of reductions in corporate income tax rates, primarily in France (non-cash impact)	61.2	26.4
Tax income resulting from refund of tax on dividends paid since 2013, net of the exceptional income tax on companies in 2017 in France	0.0	18.3
Net tax income linked to changes in corporate taxation in the United States (mainly accounting impacts due to mechanical revaluation of deferred tax assets and liabilities) (non-cash impact)	0.0	40.8
<b>Net profitable attributable to the Group</b>	<b>628.5</b>	<b>711.2</b>

(1) 2017 non-cash impacts linked to the Purchase Price Allocation (PPA) of Milestone – after tax, converted into Euro and prorata temporis as far as the amortization of intangible assets is concerned (for further details on these impacts, see page 17 of this press release).

**Reconciliation of adjusted operating profit with profit for the period**

In € millions	2016	2017
<b>Profit for the period</b>	<b>630.2</b>	<b>713.2</b>
Share of profits (losses) of equity-accounted entities	1.3	1.5
Income tax expense	218.6	224.2
Exchange (gains) / losses	(6.5)	8.3
Financial income	(10.9)	(13.7)
Financial expense	101.3	92.1
<b>Operating profit</b>	<b>934.0</b>	<b>1,025.6</b>
Amortization & depreciation of revaluation of assets at the time of acquisitions and other P&L impacts relating to acquisitions	44.5	79.3
Impairment of goodwill	0.0	0.0
<b>Adjusted operating profit</b>	<b>978.5</b>	<b>1,104.9</b>

## Reconciliation of EBITDA with profit for the period

In € millions	2016	2017
<b>Profit for the period</b>	<b>630.2</b>	<b>713.2</b>
Share of profits (losses) of equity-accounted entities	1.3	1.5
Income tax expense	218.6	224.2
Exchange (gains) / losses	(6.5)	8.3
Financial income	(10.9)	(13.7)
Financial expense	101.3	92.1
<b>Operating profit</b>	<b>934.0</b>	<b>1,025.6</b>
Depreciation and impairment of tangible assets	97.1	99.8
Amortization and impairment of intangible assets (including capitalized development costs) and reversal of Milestone inventory step-up	77.9	116.1
Impairment of goodwill	0.0	0.0
<b>EBITDA</b>	<b>1,109.0</b>	<b>1,241.5</b>

**Reconciliation of cash flow from operations, free cash flow and normalized free cash flow with profit for the period**

<b>In € millions</b>	<b>2016</b>	<b>2017</b>
<b>Profit for the period</b>	<b>630.2</b>	<b>713.2</b>
Adjustments for non-cash movements in assets and liabilities:		
Depreciation, amortization and impairment	177.4	217.7
Changes in other non-current assets and liabilities and long-term deferred taxes	(3.0)	(12.9)
Unrealized exchange (gains)/losses	(16.2)	0.6
(Gains)/losses on sales of assets, net	0.8	0.1
Other adjustments	2.2	1.1
<b>Cash flow from operations</b>	<b>791.4</b>	<b>919.8</b>
Decrease (Increase) in working capital requirement	40.4	(56.1)
<b>Net cash provided from operating activities</b>	<b>831.8</b>	<b>863.7</b>
Capital expenditure (including capitalized development costs)	(160.9)	(178.2)
Net proceeds from sales of fixed and financial assets	2.1	10.3
<b>Free cash flow</b>	<b>673.0</b>	<b>695.8</b>
Increase (Decrease) in working capital requirement	(40.4)	56.1
(Increase) Decrease in normalized working capital requirement	(8.7)	(16.7)
<b>Normalized free cash flow</b>	<b>623.9</b>	<b>735.2</b>

## Scope of consolidation

2016	Q1	H1	9M	Full year
<b>Full consolidation method</b>				
Fluxpower	Balance sheet only	Balance sheet only	8 months	11 months
Primetech	Balance sheet only	Balance sheet only	8 months	11 months
Pinnacle Architectural Lighting		Balance sheet only	5 months	8 months
Luxul Wireless		Balance sheet only	5 months	8 months
Jontek		Balance sheet only	5 months	8 months
Trias		Balance sheet only	Balance sheet only	8 months
CP Electronics		Balance sheet only	Balance sheet only	7 months
Solarfective			Balance sheet only	5 months
<b>Equity method</b>				
TBS <sup>(1)</sup>		6 months	9 months	12 months

2017	Q1	H1	9M	Full year
<b>Full consolidation method</b>				
Fluxpower	3 months	6 months	9 months	12 months
Primetech	3 months	6 months	9 months	12 months
Pinnacle Architectural Lighting	3 months	6 months	9 months	12 months
Luxul Wireless	3 months	6 months	9 months	12 months
Jontek	3 months	6 months	9 months	12 months
Trias	3 months	6 months	9 months	12 months
CP Electronics	3 months	6 months	9 months	12 months
Solarfective	3 months	6 months	9 months	12 months
OCL	Balance sheet only	5 months	8 months	11 months
AFCO Systems Group		Balance sheet only	5 months	8 months
Finelite		Balance sheet only	4 months	7 months
Milestone			Balance sheet only	5 months
Server technology				Balance sheet only
<b>Equity method</b>				
TBS <sup>(1)</sup>	3 months	6 months	9 months	12 months
Borri		Balance sheet only	Balance sheet only	8 months

<sup>(1)</sup>Created together with a partner, TBS is to produce and sell transformers and busbars in the Middle East.

**Disclaimer**

This press release may contain forward-looking statements which are not historical data. Although Legrand considers these statements to be based on reasonable assumptions at the time of publication of this release, they are subject to various risks and uncertainties that could cause actual results to differ from those expressed or implied herein.

Details on risks are provided in the Legrand Registration Document filed with the Autorité des marchés financiers (Financial Markets Authority, AMF), which is available on-line on the websites of both AMF ([www.amf-france.org](http://www.amf-france.org)) and Legrand ([www.legrand.com](http://www.legrand.com)).

No forward-looking statement contained in this press release is or should be construed as a promise or a guarantee of actual results, which are liable to differ significantly. Therefore, such statements should be used with caution, taking into account their inherent uncertainty.

Subject to applicable regulations, Legrand does not undertake to update these statements to reflect events or circumstances occurring after the date of publication of this release.

This press release does not constitute an offer to sell, or a solicitation of an offer to buy Legrand shares in any jurisdiction.

## **Change in governance**

From February 8, 2018

Separation, on a long-term basis, of the offices of Chairman and of Chief Executive Officer:

Gilles Schnepf Chairman of the Board of Directors

Benoît Coquart Chief Executive Officer

As of January 1, 2019

Antoine Burel Deputy Chief Executive Officer in charge of Operations

Franck Lemery Chief Financial Officer

### **Separation, on a long-term basis, of the offices of Chairman and of Chief Executive Officer with effect from February 8, 2018: Gilles Schnepf Chairman of the Board of Directors and Benoît Coquart Chief Executive Officer.**

Gilles Schnepf, Chairman and Chief Executive Officer of Legrand, has proposed to the Board of Directors a change in the Group's governance, a proposal accepted by the Board, aimed at pursuing the development of Legrand in the best conditions.

In this respect, further to Gilles Schnepf's proposal and the recommendation of the Nominating and Governance Committee, the Board of Directors has decided to separate the offices of Chairman of the Board and of Chief Executive Officer with effect from February 8, 2018. This separation will be organized on a long-term basis and is in line with best corporate governance practices. It will enable the two respective duties to be fully carried out.

Consequently, the Board has decided to renew Gilles Schnepf's appointment as Chairman of the Board of Directors, to recommend that his appointment as board director be renewed at the next General Meeting of shareholders which is to be held on May 30, 2018, and to appoint Benoît Coquart to take over from him as Chief Executive Officer of Legrand.

The appointment of Benoît Coquart places at the head of Legrand's general management a next-generation executive, who is fully aware of the challenges of the Group and its industry, and who has demonstrated his leadership skills by holding key strategic and operating positions at Legrand for over 20 years. After being Executive Vice-President France since 2015 and the first Chief Digital Officer of the Group in the context of his previous duties as Executive Vice-President Strategy and Development, Benoît Coquart will know how to write a new chapter of profitable and sustainable growth for Legrand.

**Following the board meeting on February 7, 2018, Gilles Schnepf said:** *"This change in governance at Legrand marks the completion of a continuous and successful process of preparing the best talents to take charge of the responsibilities of a group to which I remain unfailingly*

*attached. I am particularly happy that Benoît has been appointed Chief Executive Officer: I have known Benoît since he started at the company more than 20 years ago and am impressed by the capacity he has demonstrated to successfully take on increasingly important responsibilities within the Group and which have earned him recognition not only within the company but outside as well. Benoît has both strategic vision and execution talent which characterizes the management at Legrand, as well as strong attachment to the values of the Group. I will be at his side as Chairman of the Board of Directors so that he can devote himself fully to his new duties as Chief Executive Officer.”*

**Following his appointment, Benoît Coquart declared:** *“My thanks go to Gilles Schnepf, the Nominating and Governance Committee and the Board of Directors for their show of confidence by appointing me as Chief Executive Officer. It is with much enthusiasm that I take on this office and I know that I am lucky in that I will be able to benefit from the support of the Group’s more than 37,000 employees who each day work with skill and passion to reinforce our positions throughout the world. I would like to assure them, as well as our clients and all of our partners, of my intention of building on Legrand’s outstanding strengths in order to pursue the Group’s development and thus to create value for all of its stakeholders.”*

**As of January 1, 2019: Antoine Burel Deputy Chief Executive Officer in charge of Operations, Franck Lemery Chief Financial Officer.**

Patrice Soudan has decided to stand down from his office as Deputy Chief Executive Officer in charge of Operations at the end of 2018, after 30 years of very successfully contributing to the Group’s development. Patrice Soudan will be replaced with effect from January 1, 2019 by Antoine Burel, currently Chief Financial Officer. The appointment of Antoine Burel, which is another step in his exemplary career path spanning more than 20 years within the Group, will enable Legrand to benefit from his widely-recognized qualities in a broad range of responsibilities comprising product marketing, innovation, R&D, supply chain, production and purchasing.

Franck Lemery, currently Vice-President Operations Performance, who has a full 20 years of experience within Legrand’s Finance Department, will be appointed Chief Financial Officer as of January 1, 2019.

**Gilles Schnepf also said:** *“I am very happy that Antoine will be able to use his many qualities and his experience as Deputy Chief Executive Officer in charge of Operations of Legrand, a key area for the company’s development.”*

## **Biographies**

Benoît Coquart, 44, is a graduate of the Institut d'Etudes Politiques de Paris (Sciences Po Paris) and the French business school ESSEC. He joined Legrand immediately after completing his studies in 1997 to manage the Group's activities in South Korea. Gilles Schnepf then asked Benoît Coquart to head up Investor Relations. Pursuing his career within the Group, Benoît Coquart successfully held several positions, including Vice-President of Corporate Development (M&A), Executive Vice-President Strategy and Development and since 2015, Executive Vice-President France. Benoît Coquart has been a member of Legrand's Executive Committee since 2010.

Antoine Burel, 55, is a graduate of Neoma Business School (France) and holds the DECF accounting and finance qualification. He joined Legrand in 1993, after having worked as an auditor at KPMG. He held several administrative and financial executive positions at Group subsidiaries and was then appointed to head up Group Financial Control in 2005. After that, in 2008, he was appointed Chief Financial Officer (a position for which he received the CFO of the Year Award in 2013). Antoine Burel has been a member of the Executive Committee since 2010.

Franck Lemery, 50, is a graduate of the French business school ESCP Europe and holds the DESCF accounting and finance qualification. He joined Legrand in 1994, after having worked as an auditor at Ernst & Young. He first served as internal auditor of the Group and then successively held administrative and financial executive positions in several Group entities. He was appointed to head up Group Financial Control in 2008, reporting to Antoine Burel, and was then also placed in charge of internal control and risk management. In 2014, Franck Lemery became Vice-President for Operations Performance, reporting to Patrice Soudan.

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## KEY FINANCIAL DATES:

- 2018 first-quarter results: **May 3, 2018**  
“Quiet period<sup>51</sup>” starts April 3, 2018
- General Meeting of Shareholders: **May 30, 2018**
- Ex-dividend date: **June 1, 2018**
- Dividend payment : **June 5, 2018**
- 2018 first-half results: **July 31, 2018**  
“Quiet period<sup>1</sup>” starts July 1, 2018

## ABOUT LEGRAND

*Legrand is the global specialist in electrical and digital building infrastructures. Its comprehensive offering of solutions for commercial, industrial and residential markets makes it a benchmark for customers worldwide. Drawing on an approach that involves all teams and stakeholders, Legrand is pursuing its strategy of profitable and sustainable growth driven by acquisitions and innovation, with a steady flow of new offerings—including Eliot\* connected products with enhanced value in use. Legrand reported sales of more than €5.5 billion in 2017. The company is listed on Euronext Paris and is a component stock of the CAC 40 index.*

*(code ISIN FR0010307819)*

***<http://www.legrand.com>***



*\*Eliot is a program launched in 2015 by Legrand to speed up deployment of the Internet of Things in its offering. A result of the group’s innovation strategy, Eliot aims to develop connected and interoperable solutions that deliver lasting benefits to private individual users and professionals.*

***[http://www.legrand.com/EN/eliot-program\\_13238.html](http://www.legrand.com/EN/eliot-program_13238.html)***

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<sup>51</sup> All communication suspended in the run-up to publication of results.

## **Disclaimer**

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In accordance with Regulation (EU) 2016/1055 of the European Commission of 29 June 2016 laying down implementing technical standards with regard to the technical means for appropriate public disclosure of inside information and for delaying the public disclosure of inside information in accordance with Regulation (EU) 596/2014 of the European Parliament and of the Council, this press release may contain inside information and was sent to Legrand's primary information provider at 6:45 am on February 8, 2018.

## **Share capital:**

The share capital of the Issuer amounted to €1,067,300,212 as at 31 January 2018.

## TAXATION

*The following is an overview addressing certain withholding tax considerations in France relating to the holding of the Bonds. This overview is based on the tax laws and regulations of France as in force and applied by the French tax authorities at the date of this Prospectus, all of which may be subject to change or to different interpretation, potentially with a retroactive effect. This overview is for general information and does not purport to address all French tax considerations that may be relevant to specific Bondholders in light of their particular situation. Persons considering the purchase of Bonds should consult their own tax advisers as to French tax considerations relating to the purchase, ownership and disposition of Bonds in light of their particular situation.*

### **Withholding taxes on payments made outside France**

*The following may be relevant to holders of Bonds who do not concurrently hold shares of the Issuer.*

Payments of interest and other revenues made by the Issuer with respect to the Bonds will not be subject to the withholding tax set out under Article 125 A III of the French *Code général des impôts* unless such payments are made outside France in a non-cooperative State or territory (*Etat ou territoire non coopératif*) within the meaning of Article 238-0 A of the French *Code général des impôts* (a “**Non-Cooperative State**”). If such payments under the Bonds are made outside France in a Non-Cooperative State, a 75 per cent. withholding tax will be applicable (subject to certain exceptions and to the more favourable provisions of an applicable double tax treaty) by virtue of Article 125 A III of the French *Code général des impôts*.

Furthermore, in application of Article 238 A of the French *Code général des impôts*, interest and other revenues on the Bonds are not deductible from the Issuer's taxable income if they are paid or accrued to persons domiciled or established in a Non-Cooperative State or paid on an account opened in a financial institution established in such a Non-Cooperative State (the “**Deductibility Exclusion**”). Under certain conditions, any such non-deductible interest and other revenues may be recharacterised as constructive dividends pursuant to Articles 109 et seq. of the French *Code général des impôts*, in which case such non-deductible interest and other revenues may be subject to the withholding tax set out under Article 119 bis 2 of the French *Code général des impôts*, at a rate of (i) 30 per cent. (to be aligned on the standard corporate income tax rate set forth in Article 219-I of the French *Code général des impôts* for fiscal years beginning as from 1 January 2020) for payments benefiting legal persons who are not French tax residents, (ii) 12.8 per cent. for payments benefiting individuals who are not French tax residents or (iii) 75 per cent. for payments made outside France in a Non-Cooperative State (subject to certain exceptions and to the more favourable provisions of an applicable double tax treaty).

Notwithstanding the foregoing, neither the 75 per cent. withholding tax set out under Article 125 A III of the French *Code général des impôts* nor, to the extent that the relevant interest and other revenues relate to genuine transactions and are not in an abnormal or exaggerated amount, the Deductibility Exclusion (and therefore the withholding tax set out under Article 119 bis 2 of the French *Code général des impôts* that may be levied as a result of the Deductibility Exclusion) will apply in respect of the Bonds if the Issuer can prove that the main purpose and effect of the issue of the Bonds were not that of allowing the payments of interest or other revenues to be made in a Non-Cooperative State (the “**Exception**”). Pursuant to the *Bulletin Officiel des Finances Publiques-Impôts* BOI-INT-DG-20-50-20140211 n°550 and 990, BOI-RPPM-RCM-30-10-20-40-20140211 n°70 and 80 and BOI-IR-DOMIC-10-20-20-60-20150320 n°10, the Bonds will benefit from the Exception without the Issuer having to provide any proof of the purpose and effect of such issue of the Bonds if the Bonds are *inter alia* admitted, at the time of their issue, to the operations of a central depository or of a securities payment and delivery systems operator within the meaning of Article L.561-2 of the French *Code monétaire et financier*, or of one or more similar foreign depositories or operators provided that such depository or operator is not located in a Non-Cooperative State.

Since the Bonds will be admitted, at the time of their issue, to the operations of Euroclear France, the Bonds will benefit from the Exception and will therefore be exempt from the withholding tax set out under Article 125 A III of the French *Code général des impôts*. In addition, they will be subject neither to the Deductibility Exclusion nor to the withholding tax set out under Article 119 bis 2 of the same *Code* solely on account of

their being paid to an account opened in a financial institution established in a Non-Cooperative State or accrued or paid to persons domiciled or established in a Non-Cooperative State.

***Withholding taxes on payments made to individuals fiscally domiciled in France***

Where the paying agent (*établissement payeur*) is established in France, pursuant to Article 125 A I of the French *Code général des impôts* and subject to certain exceptions, interest and other similar revenues received by individuals who are fiscally domiciled (*domiciliés fiscalement*) in France are subject to a 12.8 per cent. withholding tax, which is deductible from their personal income tax liability in respect of the year in which the payment has been made. Social contributions (CSG, CRDS and other related contributions) are also levied by way of withholding at a global rate of 17.2 per cent. on such interest and other similar revenues paid to individuals who are fiscally domiciled (*domiciliés fiscalement*) in France.

**All prospective Bondholders should seek independent advice as to their tax positions.**

## SUBSCRIPTION AND SALE

### Subscription Agreement

BNP Paribas, Crédit Agricole Corporate and Investment Bank, Crédit Industriel et Commercial S.A., HSBC Bank plc, J.P. Morgan Securities plc, Natixis and Société Générale (the “**Joint Lead Managers and Bookrunners**” or the “**Managers**”) have, pursuant to a Subscription Agreement dated 2 March 2018 (the “**Subscription Agreement**”), jointly and severally agreed with the Issuer, subject to the satisfaction of certain conditions, to procure subscriptions and payment for, and failing which, to subscribe for the Bonds at an issue price equal to 99.375 per cent. of the principal amount of the Bonds, less any applicable commission. In addition, the Issuer will pay certain costs incurred by it and the Managers in connection with the issue of the Bonds.

The Managers are entitled to terminate the Subscription Agreement in certain limited circumstances prior to the issue of the Bonds. The Issuer has agreed to indemnify the Managers against certain liabilities in connection with the offer and sale of the Bonds.

### General Selling Restrictions

Each Manager has agreed to observe all applicable laws and regulations in each jurisdiction in or from which it may acquire, offer, sell or deliver Bonds or have in its possession or distribute this Prospectus or any other offering material relating to the Bonds. No action has been, or will be, taken in any country or jurisdiction that would, to the best of each Manager's knowledge, permit a public offering of the Bonds, or the possession or distribution of this Prospectus or any other offering material relating to the Bonds, in any country or jurisdiction where action for that purpose is required. Accordingly, the Bonds may not be offered or sold, directly or indirectly, and neither this Prospectus nor any circular, prospectus, form of application, advertisement or other offering material relating to the Bonds may be distributed in or from, or published in, any country or jurisdiction except under circumstances that will result in compliance with any applicable laws and regulations and all offers and sales of Bonds by it will be made on the same terms.

### Prohibition of Sales to EEA Retail Investors

Each Manager has represented and agreed that it has not offered, sold or otherwise made available and will not offer, sell or otherwise make available any Bonds to any retail investor in the EEA. For the purposes of this provision, the expression “retail investor” means a person who is one (or more) of the following:

- (i) a retail client as defined in point (11) of Article 4(1) of MiFID II; or
- (ii) a customer within the meaning of the Insurance Mediation Directive, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II.

### France

Each of the Managers has represented and agreed that it has not offered or sold and will not offer or sell, directly or indirectly, any Bonds to the public in France and it has not distributed or caused to be distributed and will not distribute or cause to be distributed to the public in France, directly or indirectly, the Prospectus or any other offering material relating to the Bonds and such offers, sales and distributions have been and will be made in France only to (a) persons providing investment services relating to portfolio management for the account of third parties (*personnes fournissant le service d'investissement de gestion de portefeuille pour compte de tiers*), and/or (b) qualified investors (*investisseurs qualifiés*), other than individuals, acting for their own account, as defined in, and in accordance with, Articles L.411-1, L.411-2 and D.411-1 of the French *Code monétaire et financier*.

## **United Kingdom**

Each Manager has represented and agreed that:

- (i) it has only communicated or caused to be communicated and will only communicate or cause to be communicated an invitation or inducement to engage in investment activity (within the meaning of section 21 of the Financial Services and Markets Act 2000 (the “FSMA”)) received by it in connection with the issue or sale of the Bonds in circumstances in which section 21(1) of the FSMA does not apply to the Issuer; and
- (ii) it has complied and will comply with all applicable provisions of the FSMA with respect to anything done by it in relation to the Bonds in, from or otherwise involving the United Kingdom.

## **United States**

The Bonds have not been and will not be registered under the Securities Act or the securities law of any U.S. state, and may not be offered or sold, directly or indirectly, in the United States of America or to, or for the account or benefit of, U.S. persons except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act or such state securities laws. The Bonds are being offered and sold only outside of the United States to non-U.S. persons in reliance upon an exemption from registration under the Securities Act pursuant to Regulation S.

Each Manager has represented and agreed that:

- (i) it has not offered or sold, and will not offer or sell, the Bonds (a) as part of their distribution at any time or (b) otherwise until forty (40) calendar days after the later of the commencement of the offering and the issue date of the Bonds, within the United States or to, or for the account or benefit of, U.S. persons and,
- (ii) it will have sent to each distributor or dealer to which it sells Bonds during such forty (40) calendar days’ period a confirmation or other notice setting forth the restrictions on offers and sales of the Bonds within the United States or to, or for the account or benefit of, U.S. persons.

Terms used in this paragraph and not otherwise defined in this Prospectus have the meanings given to them in Regulation S.

In addition, until forty (40) calendar days after the commencement of the offering of the Bonds, an offer or sale of Bonds within the United States by a dealer that is not participating in the offering may violate the registration requirements of the Securities Act.

## GENERAL INFORMATION

1. The Bonds have been accepted for clearance through Euroclear France, Clearstream and Euroclear. The International Securities Identification Number (ISIN) for the Bonds is FR0013321080. The Common Code number for the Bonds is 178852043.
2. The address of Euroclear France is 66, rue de la Victoire, 75009 Paris, France. The address of Euroclear is 1 boulevard du Roi Albert II, B-1210 Brussels, Belgium and the address of Clearstream is 42 avenue John Fitzgerald Kennedy, L-1855 Luxembourg, Grand-Duchy of Luxembourg.
3. Application has been made to Euronext Paris for the Bonds to be admitted to trading on Euronext Paris on 6 March 2018.
4. The issue of the Bonds was authorised by resolution of the Board of Directors (*Conseil d'administration*) of the Issuer dated 7 February 2018 and a decision of Benoît Coquart, Chief Executive Officer (*Directeur Général*) of the Issuer dated 1 March 2018.
5. Copies of:
  - (i) the *statuts* of the Issuer;
  - (ii) the Fiscal Agency Agreement;
  - (iii) this Prospectus; and
  - (iv) the documents incorporated by reference in this Prospectus,will be available for inspection during the usual business hours on any week day (except Saturdays, Sundays and public holidays) at the registered office of the Issuer.

This Prospectus and the 2016 Registration Document have been published on the website of the AMF ([www.amf-france.org](http://www.amf-france.org)) and will be published on the website of the Issuer ([www.legrand.com](http://www.legrand.com)). The 2017 Half-Yearly Financial Report and the 2017 Consolidated Financial Information have been published on the website of the Issuer ([www.legrand.com](http://www.legrand.com)).
6. Except as disclosed in this Prospectus on pages 28 to 57, there has been no significant change in the financial or trading position of the Issuer or of the Group since 31 December 2017. There has been no material adverse change in the prospects of the Issuer since 31 December 2017.
7. The Issuer is not involved in any governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the Issuer is aware), during the 12 months preceding the date of this Prospectus which may have, or have had in the recent past, significant effects on the Issuer or the Group's financial position or profitability.
8. PricewaterhouseCoopers Audit and Deloitte & Associés are the statutory auditors of the Issuer. PricewaterhouseCoopers Audit and Deloitte & Associés have audited, and rendered unqualified reports on, the consolidated financial statements of the Issuer as at, and for the two years ended, 31 December 2016 and 31 December 2017. PricewaterhouseCoopers Audit and Deloitte & Associés are registered as *Commissaires aux Comptes* (members of the *Compagnie Nationale des Commissaires aux Comptes* and the *Compagnie Régionale de Versailles*) and are regulated by the *Haut Conseil du Commissariat aux Comptes*.
9. The estimated costs for the admission to trading are €12,800 (including AMF fees).
10. The yield in respect of the Bonds is 1.082 per cent. *per annum* and is calculated on the basis of the issue price of the Bonds. It is not an indication of future yield.

11. Save for any fees payable to the Joint Lead Managers as referred to in section “Subscription and Sale”, as far as the Issuer is aware, no person involved in the issue of the Bonds has an interest material to the issue.
12. As far as the Issuer is aware, there are no conflicts of interest between the duties of the members of the Board of Directors (*Conseil d'administration*) and their private interests and/or their other duties.
13. The Issuer is rated A-(negative outlook) and the Bonds are expected to be assigned a rating of A- by S&P. The credit rating included or referred to in this Prospectus have been issued by S&P, which is established in the European Union and registered under the CRA Regulation, as amended, and included in the list of credit rating agencies registered in accordance with the CRA Regulation published on the European Securities and Markets Authority’s website ([www.esma.europa.eu/supervision/credit-rating-agencies/risk](http://www.esma.europa.eu/supervision/credit-rating-agencies/risk)) as of the date of this Prospectus. A security rating is not a recommendation to buy, sell or hold securities and may be subject to revision, suspension or withdrawal at any time by the assigning rating agency.
14. This Prospectus contains certain statements that are forward-looking including statements with respect to the Issuer’s and the Group's business strategies, expansion and growth of operations, trends in the business, competitive advantage, and technological and regulatory changes, information on exchange rate risk and generally includes all statements preceded by, followed by or that include the words “believe”, “expect”, “project”, “anticipate”, “seek”, “estimate” or similar expressions. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those in the forward-looking statements as a result of various factors. Potential investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof.
15. In connection with the issue of the Bonds, Natixis (the “**Stabilising Manager**”) (or any person acting on behalf of the Stabilising Manager) may over-allot Bonds or effect transactions with a view to supporting the market price of the Bonds at a level higher than that which might otherwise prevail. However, stabilisation may not necessarily occur. Any stabilisation action may begin on or after the date on which adequate public disclosure of the terms of the offer of the Bonds is made and, if begun, may cease at any time, but it must end no later than the earlier of 30 calendar days after the Issue Date and 60 calendar days after the date of the allotment of the Bonds. Any stabilisation action or over-allotment must be conducted by the relevant Stabilising Manager (or any person acting on behalf of the Stabilising Manager) in accordance with all applicable laws and regulations.



## PERSONS RESPONSIBLE FOR THE INFORMATION GIVEN IN THE PROSPECTUS

I hereby certify, after having taken all reasonable care to ensure that such is the case, that the information contained or incorporated by reference in this Prospectus is, to the best of my knowledge, in accordance with the facts and contains no omission likely to affect its import.

### **Legrand**

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Duly represented by:  
Benoît Coquart  
Chief Executive Officer



In accordance with Articles L.412-1 and L.621-8 of the French *Code monétaire et financier* and with the General Regulation (*Règlement général*) of the AMF, in particular Articles 211-1 to 216-1, the AMF has granted to this Prospectus the visa no. 18-070 on 2 March 2018. This Prospectus has been prepared by the Issuer and its signatories assume responsibility for it. In accordance with Article L.621-8-1-I of the French *Code monétaire et financier*, the visa has been granted following an examination by the AMF of “whether the document is complete and comprehensible, and whether the information in it is coherent”. It does not imply that the AMF has verified the accounting and financial data set out in it and the appropriateness of the issue of the Bonds.

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<b>Crédit Industriel et Commercial S.A.</b>	<b>HSBC Bank plc</b>
<b>J.P. Morgan Securities plc</b>	<b>Natixis</b>
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